



FRH Broadway

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Broadway Association

Nineteen-Seventeen

"WE WILL FIGHT FOR THE IDEALS AND THE SACRED THINGS OF THE CITY BOTH ALONE AND WITH MANY."



Broadway Association, Nen 13-1

Nineteen-Seventeen

"We will fight for the ideals and the sacred things of the city both alone and with many"

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THE PROPERTY OF THE PERSON NAMED IN TAIL OF THE PERSON NAM

What Makes a City Great

"What makes a city great? Huge piles of stone heaped heavenward?

Vast multitudes who dwell within wide circling walls?
Palaces and thrones of riches, past the count of men to tell?

And wide domain?—Nay, these are empty husks!
True honor dwells where noble deeds are done,
And great men rise whose names athwart the dusk
Of misty centuries gleam like the sun.
In Athens, Sparta, Florence, 'twas the soul
That was the city's bright, immortal part;
The splendor of the spirit was their goal;
Their jewel—the unconquerable heart.
So may the city that we love be great
Till every stone shall be articulate."

Fifth Annual Report of the President

October 15, 1917.

To the Members of

The Broadway Association of New York.

Gentlemen:-

It is a source of much gratification to me as the President of the Broadway Association to present to you, through the reports of the Executive Secretary and our other officers, the record of the principal activities of the organization for the year ending Sept. 30, 1917.

The Executive Secretary draws your attention to the fact that he is unable to do more than touch upon the most important work of the year, for otherwise the report would be too voluminous for publication. I have endeavored to keep closely in touch with our executive offices and appreciate how many matters come up daily which are of value to our individual members. There are constant demands which tax the time and energies of our office staff to the utmost.

The solution of the paving problem, the many important suggestions made to the Public Service Commission—matters which could not be acted upon without much study and consultation—and the other features of the Executive Secretary's report, represent a value to this city and our membership of great importance.

The Board of Directors have been active in attending to their duties during the year and they are entitled to your thanks and approval.

It has frequently been necessary to enlist the services of many individual members to serve on committees and I have been gratified to note how generously they have responded.

WORK OF THE SECRETARY'S OFFICE

TREASURER'S REPORT

CO-OPERA-TION OF VICE-PRESIDENTS

SECRETARY'S REPORT

PAYS TRIBUTE TO EXECUTIVE SECRETARY The report of the Treasurer is a sufficient evidence of the faithfulness of Mr. John David in attending to the details of his office. He has also served on many important committees and his reputation as a public spirited citizen is well known. Greeley Square, especially, owes much to him.

I have been ably supported throughout the year by the Vice-Presidents of the Association, Dr. P. H. Zagat, Mr. J. E. Harrington and Mr. B. J. Bloodgood. They have always responded to every call to duty. At all times the utmost cordiality, good will and the best possible co-operation have existed among the officers of the Association.

I particularly call your attention to that portion of the Executive Secretary's report giving in detail the needs of the Association. Plans have been prepared for strengthening our membership to the end that the organization may be in condition to supply these wants and able to meet every demand for service for our city and community that good and progressive citizenship require. We must fully measure up to our problem. At the proper time you will each be called upon for personal effort in this direction and I know that you will loyally and cheerfully respond.

The Broadway Association made no mistake when our Board of Directors called to its service at the beginning of the fiscal year, our new Executive Secretary, Mr. E. W. Estes. Long a student of civic affairs, trained in the practice of his profession, accurate in his judgment, tactful in his handling of the many officials with whom he comes in contact, faithful in the performance of his duties—it has been a great pleasure to me during the past year to see how his influence has leavened our entire membership and produced results never approached in the history of our organization. Before his advent, it was difficult to get quorums of our Board of



JEFFERSON DE MONT THOMPSON PRESIDENT

Directors together. Since his able administration began, nearly every member of the Board has an attendance record of 100 per cent. I cannot forbear paying Mr. Estes this tribute in which I know every member of your Board of Directors will concur.

One year ago, when last we met in annual conference, our country was at peace. Today we are at war and engaged in a contest which demands united effort on the part of every man, every woman and every child if we are to be victorious. Unprecedented is the war itself and unprecedented must be the consequences. To fail to re-establish and make secure those majestic principles and rights because of which we entered into the war is unthinkable. Failure means the division of the world into armed camps and the destruction of all we hold dear. Success means freedom from the constant menace of militarism and all that that entails.

America calls for the loyal co-operation of all her sons and all must heed the call. The declaration of war having passed, I promptly volunteered the aid of the Broadway Association to National, State and City Governments. Our services have been asked for on several specific occasions. I feel assured that any duty that may be laid upon us will be gladly assumed. Let us make every possible effort to secure victory and when another year has passed may we all meet together again and may this old war-torn world secure a permanent and just peace long before that time comes.

Very truly yours,

Jeffenonderteillompson

THE WAR

OUR DUTY



PAUL H. ZAGAT FIRST VICE-PRESIDENT

Report of Treasurer

October 15, 1917.

Col. Jefferson de Mont Thompson,

President, Broadway Association.

Dear Sir:-

Heretofore when our annual meeting was at hand the burden of making my report as Treasurer was a matter of form only and but little of that. It was usually a case of meeting with a few, a very few, gentlemen interested in Broadway and with a pride in the street and saving to them that there was no money in the treasury and that we had debts to meet. My office was a thankless one.

It is with quite different sentiments that I tender you my report as treasurer for the year ending Sept. 30, 1917. We show a comfortable balance on the proper side of the ledger and there are no unpaid bills upon file.

At the beginning of the year, we had a balance of \$4.42 but within a few weeks our balance began to be respectable and at no time since have we been embarrassed by lack of funds. All bills are paid promptly and the credit of the Association is high.

It has been a great pleasure to me to be in close touch with the work of the organization during the past year, and to observe the success which has attended it. It is vitally important to the business interests of Broadway that we should have a strong civic organization and the Broadway Association is at last beginning to properly guard those interests.

I also think it fitting at this time to thank our able Executive Secretary, Mr. Estes, for the valuable assistance he has given me and to congratulate the Association on having acquired his services, which to my mind, have been greatly instrumental in putting the Association on a much firmer basis.

PAST HISTORY

ALWAYS CASH ON HAND

WORK OF THE ASSOCIATION

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JAMES E. HARRINGTON SECOND VICE-PRESIDENT

I desire to assure you, Mr. President, that I esteem highly the good feeling which has existed during the year between the members and my office. There has not been a single unpleasant incident.

The following is my financial report:-

RECEIPTS

1916, Oct. 23rd, Balance on hand \$ 4.42	
Received from dues	
Received from sales of luncheon tickets. 568.50	
	\$13,317.32

DISBURSEMENTS

Salaries, Office Staff	\$ 4,419.75
Office Éxpense	250.92
Postage	226.75
Traveling Expense (out of town)	31.70
Old Debts	685.43
Fifth Avenue Association Dinner	6.00
Office Furniture	117.26
Rent, May 1st to September 30th	208.34
Dues in Other Organizations	30.00
Death Notices	55.40
Reorganization Expense	5,022.50
Broadway Paving	67.50
Broadway Sewers	14.00
Printing	317.35
Major Opdyke Testimonial	95.00
Telephone Service	135.09
Membership Certificates	164.80
Luncheon of June 1st	785.64
_	

\$12,643.43

1917, September 30th, balance in bank...

683.89

It should be noted that included in the expense list the item of rent was for five months only. This is due to the fact that for nearly a year prior to May 1st, the Association was provided with an office without charge by Mr. J. E. Harrington.

There are at present outstanding dues payable from sixty-nine (69) members. I class thirty-five (35) of these as "doubtful," and twenty-nine (29) as "good."

Cordially yours,

JOHN DAVID,

Treasurer.



BRADLEY J. BLOODGOOD
THIRD VICE-PRESIDENT

Report of Executive Secretary

October 10, 1917.

Col. Jefferson de Mont Thompson,
President, Broadway Association.

Dear Sir:-

WORK

OF THE

In submitting my report as Executive Secretary for the year ending Sept. 30, 1917, I desire at the outset to place emphasis upon the fact that a large portion of my time has been spent in adjusting personal complaints re-These matters necessarily are ceived from members. not of general interest. The subway construction, the laying of the new pavement, and the torn-up condition of Broadway throughout the year, with attendant difficulties in the loading and unloading of merchandise as well as the many other legitimate sources of complaint have caused a vastly increased number of grievances to be adjusted. Since October 23rd when I assumed charge of the office, 297 members have requested assistance. some cases conferences with several different officials, and departments were necessary before redress could be secured. It has been my custom to investigate each case and to learn whether the complaint was justified before proceeding. As a result of this rule, I believe that city officials and the engineers of the various subway contractors have learned that when a complaint is received from the Broadway Association it has a basis of justice and fact, and they have all been the more ready to cooperate in relieving the situation in consequence.

I desire at this time to express my appreciation of the uniform courtesy which has been accorded me by all the city officials and the contractors with whom I have come in contact, and for their cordial good will and assistance in adjusting the grievance of our members.

No attempt will be made in this report to discuss all the subjects which have had the attention of the Asso-



JOHN DAVID

SECRETARY AND TREASURER

SPECIAL ACTIVITIES

THE MEMBERSHIP CAMPAIGN

THE HOSTS AND SPEAKERS

INCREASE IN REVENUE

ciation during the year. Only the more important and interesting will be considered.

Certain war activities, consultations with property owners regarding sidewalks, the efforts to recruit members since the end of our membership campaign, the mail tube controversy, the campaign to preserve the Croton Water Shed, the bill taxing signs, teachers' pension bill, negotiations with New York Railway Company are various subjects which have received consideration and action, but this report would be too lengthy if I discussed them all.

October 23, 1916, the Association had less than 200 members, most of whom had paid their dues in advance and there were \$4.22 in the treasury. A plan of a reorganization was placed before the Board of Directors which was accepted, the details arranged, and in a few days work upon an intensive membership campaign was under way. This plan called for the formation of a committee of not less than 150 members who were to devote two hours a day for four successive days, in making an organized effort to obtain new members for the Association.

To obtain this committee, a number of special luncheons took place and several gentlemen acted as hosts, and the Association is under obligation to you, Mr. President, Mr. John David, Mr. C. A. B. Pratt, Mr. Arthur Williams, and Mr. Marc Klaw, who served in that capacity and helped to build up the splendid organization which a little later did such efficient work. Mayor Mitchel, Borough President Marks, Chief Magistrate McAdoo, Mr. Herman A. Metz, Mr. George Hallett Clark, Mr. Robert Grier Cook, Mr. Henry R. Towne, and Mr. Michael Dreicer were among the speakers at these meetings.

The committee had 150 volunteer members who procured nearly 500 new members in four days and in-



ELDRIDGE W. ESTES EXECUTIVE SECRETARY

creased the income of the Association from less than \$2,000.00 per year to nearly \$12,000.00. This campaign showed the power of co-operation and what was accomplished in those four days can be repeated. In fact, another contest along the same lines will be more successful because we now have a better knowledge of the situation. We have had a highly successful year in civic accomplishment to point to and certain mistakes made in the campaign will be avoided.

I regret that space will not permit me to list the names of that campaign committee. The Association owes them a heavy debt of gratitude.

Broadway has a new, smooth and noiseless pavement from Vesey to 14th Streets, thanks to the Broadway Association. It will have the same kind of pavement north of 14th Street as soon as the condition of the subway back fill will permit. A number of blocks south of 39th Street have been completed and the balance will be laid very shortly.

A decision had been made by the Borough authorities to lay a granite block pavement below 14th Street and strong interests were not only demanding that type of pavement, but north of that point as well. I heard one gentleman state to the Borough President that a stone pavement should be laid up to 59th Street.

The Broadway Association had duly considered the matter and determined that New York was entitled to one smooth pavement street running down to the Battery and that Broadway ought to be that street. A granite block pavement meant intolerable noise, an increase of dust, a decrease in the headway of surface cars owing to the congestion caused by heavy trucks, and these conditions would decrease real estate values.

The contest over the proper type of pavement was a warm one, but it was finally settled in our favor. In this connection it may not be amiss to quote excerpts from

NEW PAVING ON BROADWAY VESEY TO 14TH STS.

a letter from Borough President Marks, thanking the Association.

"I hope that this co-operation of the Broadway Association will continue actively in other matters coming before the Borough and City Government."

"It gives me pleasure to acknowledge my obligation to the President and Secretary and many other members of the Broadway Association in arriving at a conclusion concerning the type of pavement to be used from Vesey to 14th Streets on Broadway, over the newly built subway."

The Board of Directors adopted a program of work at its January meeting as a guide to the activities of the Association during the year. The magnitude of work laid upon the shoulders of the limited office staff, owing to the subway construction, the membership campaign and certain details of office duties, has prevented the carrying out in all respects the program then adopted. Some of the planks are now in the hands of committees and others are being deferred because of war conditions. The following may be of interest as showing the present status of that program:

"To demand a modern pavement for Broadway that will be smooth, noiseless and sanitary."

As shown above, complete success has been secured in procuring the kind of pavement demanded.

"To improve street conditions on Broadway; to see that pavements are properly maintained and that subway contractors and Street Cleaning Department remove dirt and refuse promptly, and to avert any menace from inadequate sewers, catch basins and bad drainage."

Constant attention has been paid to street surface conditions, though not throughout the length of Broadway as should be the case. Many sections needing improvement have been brought to the attention of subway contractors and Borough authorities and rectified.

PROGRAM OF WORK

PLANK NO. 1.

PLANK NO. 2

I desire to thank, at this time, the Street Cleaning Commissioner, Honorable John T. Fetherston, for the cordial co-operation which I have received from him and his department. At all times the most prompt attention has been paid to my complaints. I may add that grievances from members against the Street Cleaning Department have been extremely rare.

Feeling that the men of the department should be recognized when they do unusually faithful work, the Board of Directors has authorized the presentation of nine prizes to be awarded each year. Broadway has been divided into three districts. District No. 1 extends from Bowling Green to 14th Street; No. 2, from 14th Street to 72nd Street; No. 3, from 72nd Street to the city line. Prizes will be awarded to the three men in each district who make the best showing. Regulations governing the contest have been worked out by the Department and approved by the Association.

Sewers and catch basins have had our considerations. Your Board of Directors approved of the plan of having catch basins set back from the street corners so that cross walks will be dry. The setting back of the curb stones in widening Broadway and the building of the subway caused the destruction of many of the old style basins and afforded a favorable opportunity to have this improvement made. In order to secure this result, the consent of adjoining property owners was necessary and the Broadway Association obtained these consents and the new basins have been installed at nearly every corner below 14th Street. At the same time we requested the proper departments to have all corners made round to help prevent congestion of traffic.

"To demand the utmost expedition in the completion of the subways and to co-operate with the Public Service Commission and the subway contractors to that end."

RIZES FOR TREET LEANING WPLOYEES EWERS AND ATCH ASINS

LANK NO. 3.

Every effort has been made to facilitate the carrying out of this plank. In some instances contractors have asked me to obtain consents of property owners to the closing of sections of streets, not permissible under their contracts and where the requests seemed reasonable and designed to hasten the work, I have obtained the desired consents. Other details of subway work are treated elsewhere in this report.

"To prepare the plan and insist upon the installation of a modern ornamental lighting system, and one which will be commensurate with the importance of the street."

A committee has been appointed to accomplish this result. Unquestionably, Broadway, the greatest street in the greatest city in the world, has a street lighting system which would be considered a disgrace in any progressive American town of 10,000 inhabitants. I could name a number of places of that size where they have better lights than Broadway. Your committee knows what Broadway should have but we are compelled to demand the best that the city can afford to install in view of its financial condition. I believe that we will be able to produce a fairly satisfactory and ornamental plan and still make use of the lamp posts now in use.

"To aid in beautifying Broadway in all possible ways; to have surveys made of principal streets in the large cities of the world, in order that anything new and valuabe which may be desirable may be introduced."

The delay in completing the subway and war conditions have prevented anything from being undertaken in carrying out this plank. This does not mean that no consideration has been given to it. We have on file ideas well worked out for the improvement of the various small parks along Broadway, especially with the view of making them more sightly in the winter season. I have conferred with several gentlemen familiar with the early history of Broadway with the intention of having appro-

PLANK NO. 4

PLANK NO. 5

priate bronzes installed in commemoration of several historical events as soon as time and finances will permit. This matter is also treated at more length elsewhere in this report.

"To work for the elimination of all sidewalk ventilators, not only on Broadway, but throughout the subway system, as a decided menace to health and an injury to property values."

Due to the efforts of Mr. Jesse I. Straus and a committee of property owners appointed by him, the Public Service Commission adopted plans several years ago for ventilating the 32nd-34th Streets and the Times Square Stations of the Broadway subway without recourse to sidewalk gratings. I am informed that marked changes have been made in the original design and it is a question whether the plans now being installed will prove adequate. I am certain that sidewalk gratings are not essential but no changes can be made until the success or failure of the plans for ventilating the two stations named is determined.

"To improve and increase the shade trees on upper Broadway; to plant shrubs and flowers in the open spaces where the Park Department is unable to do this work, and to induce the general use of window and ledge flower boxes where practicable."

A survey has been made of other cities where street lamps have been used to support flower boxes and where window boxes are generally used. Photographs have been procured and are on file. Statements of city officials and of civic organization officers who have been in charge of such displays have been obtained. Our facts are ready when the proper time comes to use them. We have not deemed the moment propitious because of the need for economy in all manufactures of iron. Your Association is prepared to go ahead with this work when it is patriotic to do so.

The Hon. Cabot Ward, Commissioner of Parks, has

PLANK NO. 6.

PLANK NO. 7.

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invited the co-operation of the Association in obtaining a better development of our parks and I trust we will soon be in position to give him efficient aid.

"To promote the safety of the public on Broadway."

The congestion of vehicular and pedestrian traffic has had close study. Our work in this respect has only begun. In company with other civic organizations, we petitioned the Board of Estimate and Apportionment to consent to the appointment of a traffic commission to consider the problem in a broad and comprehensive way. This commission has been appointed.

We have requested the selection of one way cross streets to help out this problem. We have succeeded in having additional traffic policemen appointed. This question of personal safety was one of the arguments used by me before a joint committee from Washington in protesting against any curtailment of mail tube service. Additional street lamps have been secured for several blocks which were unusually gloomy.

We have requested the Public Service Commission to give due consideration to the fact that Broadway's street car tracks are so close together that pedestrians are occasionally injured and killed by being crushed between them. Considerable correspondence ensued. A few days later, I noticed that cards were attached to the dashboard of each car warning pedestrians not to stand between the cars. This custom is being continued.

We have also requested the Public Service Commission to arrange the controls of all subway stations at congested points where there are mezzanine floors so that pedestrians may cross streets by using these floors. The commission has promised that it shall be done, providing such practice does not interfere with subway traffic.

"To secure adequate and wholesome publicity for Broadway."

PLANK NO. 8.

PLANK NO. 9.

Efforts have been made in this direction, though they have been largely designed to prevent unfair publicity of the condition of Broadway. One newspaper commenced publishing articles which were harmful and I could not see that any good result could be obtained. I invited the city editor to send a representative to go over the situation with me. He was shown all the details of the subway construction and made familiar with the unusual conditions prevailing. When through with the inspection, the gentleman stated he had visited the Panama Canal before the water was turned in and that he considered that work was much less difficult than the construction of the Broadway Subway. The paper thereupon ceased the unfair attacks.

"To aid both wholesale and retail merchants in extending Broadway's trade."

No accomplishment can be reported. It has been deemed wise to wait for the completion of the subway. Plans for a celebration to take place at that time have been considered. The effect of such an event would be to bring to the attention of the public the unequaled advantages which will exist for easy and economical access to Broadway stores.

"To conduct an educational campaign to prevent the littering of Broadway and adjacent streets."

This work has also been largely delayed because of the torn-up condition of the street. Some literature has been distributed calling attention to the ordinances regarding this matter. Merchants and property owners are being notified that it is unlawful to place sweepings from sidewalks in the driveways after eight o'clock A. M. Trade waste is also being placed upon the street illegally. "To eliminate fraudulent and misleading advertising on Broadway." $\,$

The proprietors of several stores have been notified of misleading statements which have been placed on

PLANK NO. 10.

PLANK NO. 11.

PLANK NO. 12.

goods in windows. In every case, I am happy to report, the objectionable cards have been promptly withdrawn.

"To aid in procuring conventions for the City of New York."

Action upon this plank has been postponed because of lack of finances and of time.

"To be watchful in guarding the real estate interests of Broadway and adjacent streets."

To enumerate all the items coming under this plank is impossible. Your Association has not only had many matters to take action on in the city, but it has taken part in many hearings at Albany during the session of the Legislature. Several bills which were harmful were defeated and we aided in securing amendments to bills which passed, making them less onerous upon New York real estate.

"To guard the general interests of New York, particularly watching freight and traffic conditions."

The Association joined with other civic organizations in defeating the attempt of New Jersey in demanding lower freight rates to the New Jersey side of New York Harbor than was permissible to the New York City side.

We petitioned Congress for more liberal appropriations for our water ways. We have urged the speedy enlargement of our freight terminal facilities.

"To work with the U. S. Chamber of Commerce in all matters affecting the country at large, and to endeavor to remove from the realm of politics economic questions affecting business, and to resist the enactment of hasty and ill-considered legislation."

The Association applied for membership in the U. S. Chamber of Commerce early in the year and was accepted. We have taken action on all referenda submitted by that body and a delegation, consisting of yourself, Mr. Jas. E. Harrington as our National Counsellor, Mr.

PLANK NO. 13.

PLANK NO. 14.

PLANK NO. 15.

PLANK NO. 16.

O. J. Gude, and Mr. H. J. Mahin attended the War Convention at Atlantic City, Sept. 18-21, 1917, at which many important matters for the welfare of the country were decided.

"To aid in reducing fire risks and insurance rates in the city."

A circular upon reducing fire risks has been distributed. A Committee upon Insurance Rates has been appointed. Plans are being considered to have the whole question taken up by a joint committee of civic organizations interested in real estate.

"To co-operate with the 'Save New York' movement."

A committee has been appointed and is considering this question. The changing of restrictions to a certain section of Broadway is under advisement.

The Association was asked to approve of the plan to have clothing manufacturing establishments placed west of Broadway and below 30th Street, but we have not endorsed the idea and there are decided objections to it from our point of view. It may be, however, that the location named is the only practical solution of this pressing problem.

"To work in harmony with other civic organizations for the appointment of a Traffic Commission which shall have legal power to control and direct vehicular and pedestrian traffic in the streets of New York."

This Commission has been authorized and appointed as stated elsewhere.

"To advocate the proper celebration of the completion of the Catskill Aqueduct, one of the most stupendous achievements of mankind."

This celebration has been authorized by the Mayor and will soon be held. The Chairman of the Executive Committee having it in charge by appointment of the Mayor is Mr. Arthur Williams, a Director of this Asso-

PLANK NO. 17.

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PLANK NO. 20.

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ciation and two other members, Mr. George McAneny and Mr. Henry R. Towne, are also serving on the committee.

I think the Association can claim that it has faithfully adhered to its program of work.

General

We are under obligations to the press of New York for giving the work of the Association so much prominence during the year. The clippings made from city newspapers fill a very large scrap-book and represent much more publicity than had been given the Association in all the years of our existence. The New York "Tribune" paid the Association an unusual tribute when it received a copy of our Program of Work after it was adopted by the Board of Directors. I feel that I must reproduce in this report the article in question which appeared upon the editorial page:

Serving Broadway and New York, Too

"It is an excellent declaration of principles which the board of directors of the Broadway Association has adopted. Intended to further the improvement and beautifying of that famous street, to aid its merchants, it does not, nevertheless, put "Broadway First." There is a wholesome recognition of the fact that great as Broadway is, it is not the whole of New York. In the platform planks advocating a modern pavement, the speedy completion of subway construction, an adequate and ornamental lighting system, the elimination of fraudulent and misleading advertising, the reduction of fire risks and insurance rates, a campaign to prevent littering of streets, there is no attempt to make the tail wag the dog.

This platform is, in fact, one that all good citizens can and should support, whether their business interests

PUBLICITY

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happen to focus in Broadway or another thoroughfare. The carrying out of its projects will benefit Broadway and the individuals and companies which make up the membership of the Broadway Association, but it will also benefit the public in general. This is self-interest, perhaps, but it is intelligent self-interest which inevitably will serve the community well. There is room for much of that brand in this city."

Important Matters Brought Before the Public Service Commission

The plans for the Broadway Times Square station of the B. R. T. line did not call for a single ray of sunlight to enter it, yet it was possible to have it as well lighted as the one at the Grand Central Station. Broadway Association showed how it could be done, and as a result there will be nearly 4500 square feet of vault lights put in, making this station well lighted by sunlight.

The unusual depth of the Broadway subway from about 35th Street to 45th Street has made a great deal of "backfilling" necessary upon top of the tunnel roof. Many vault walls were destroyed during the tunnel construction and are to be replaced. The contractor was merely required to build these walls upon this unstable backfill. A compliance with the contract meant many months' delay in rebuilding these vault walls and in restoring street conditions. The Broadway Association brought this matter to the attention of the Public Service Commission, requesting that concrete supports be built up from the tunnel roof for these vault walls to rest upon.

This was granted, ...

put in before the backfill is. This is important to many

of our business men. In one case it adds 200 seats in the This was granted, and the vault walls are now being

VAULT LIGHTS TIMES SQUARE STATION VAULT WALLS PROPERLY SUPPORTED

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Grill of a hotel. These seats are needed, and the management will have them in use possibly a year sooner than would have been the case.

The Association aided in securing the consent of the Board of Estimate and Apportionment to the construction of what is known as the "Ashland Place Connection" between the elevated railroad system in Brooklyn, and the subway which starts in that Borough and runs up Broadway, Manhattan. We have requested the Public Service Commission likewise to approve of its construction. The completion of this project will permit trains to run between Broadway and nearly the whole of Brooklyn for a single fare. It will open up a very desirable section for homes for our business men and employees and will also enable the large population in question to shop along Broadway with convenience and comfort. Property values will be enormously increased in those sections of Brooklyn benefited, and this in turn helps Manhattan real estate to carry its burden.

In studying the layout of the subway station plans at Times Square I discovered, among many other matters, that the following situation existed:

- 1. The platforms of the 42nd Street shuttle service of trains were to be on a curve and they were not arranged so that passengers could get to either platform at will.
- 2. The large traffic now entering the subway through the Longacre and Fitzgerald Buildings could not get access to the Broadway B. R. T. line without paying two fares, one of which went to the Interborough and that all these passengers must use the narrow passage extending under the tracks of the old subway, involving the use of two flights of stairs beside those necessary to descend to the platforms of the Broadway line itself. This objection of extra stairways applied as well to those passengers desiring to use the new Seventh Avenue subway.

ASHLAND PLACE CONNECTION

ARRANGE-MENT OF CONTROLS TIMES SQUARE STATION

- 3. The plans for the necessary track changes in 42nd Street to permit shuttle train service and the Queensboro tube trains would have wrecked a portion of the Knickerbocker Hotel basement and taken away extremely valuable space therein.
- 4. There was also the possibility of legal proceedings being begun by certain other property owners whose interests were injuriously affected by these proposed changes and who had certain rights granted them by the city when the old subway was built, which might have tied up indefinitely the completion of the work—something to be avoided by all means.

All of these matters were considered by our committee. Several engineers worked upon the plans, with the result that a number of changes were suggested. We were able to show that the Knickerbocker Hotel need not be interfered with; that both shuttle and Queensboro tube trains could be unloaded upon straight tracks; that passengers could pass between the Seventh Avenue line and 42nd Street trains without using transfers; and that traffic could also reach the Broadway line from the Longacre and Fitzgerald Buildings without using so many stairs and paying the extra fare. Some of these suggestions have been adopted. Others are being considered.

The delay in completing the Broadway subway with the attendant torn up condition of the thoroughfare has caused much loss to our merchants and general dissatisfaction. I am happy to report to you that the end of this situation is now in sight. Trains began running from Brooklyn across Canal Street and up Broadway to 14th Street September 4th, and it is confidently expected they will run to 41st Street by January 1, 1918. The surface of Broadway to that point will be fully restored by December 1st though the smooth pavement for several blocks south of 42nd Street cannot be laid until in the spring of 1918. Through service

GENERAL SUBWAY SITUATION

via the Broadway line to Queens Borough will not be ready for another year. The tunnels under the East River at 60th Street will not be finished until then and the most difficult piece of work on the whole line, the driving of the tubes under the old subway at 43rd Street, still remains to be finished though now in progress.

The causes which have delayed the whole work are many. Labor is scarce though the cost is practically 50 per cent. more than when the contracts were begun. It is difficult to get materials and the wants of the General Government are many and must be supplied first.

Complaints regarding the amount of steel and other supplies piled upon the streets have been general. It was impossible to work to good advantage with less. Tie ups on the railroad lines and strikes at points sometimes remote from New York were of such frequent occurrence that if such stocks of supplies had not been kept close to the job, frequent stoppages of work would have resulted and workmen would have quit and become scattered. I have been frequently consulted by the various engineers who were concerned over the situation and have been at some pains to explain conditions to business men whose business has been injured by this necessity.

It should not be forgotten that large losses have been sustained by all the contractors whose sections were not completed last year and there are practically none of this class in Manhattan. It will be remembered that it was publicly announced recently that one contracting company which had several contracts had charged off nearly \$3,000,000 as loss on said contracts. The contracts were made several years ago when labor and material conditions were very different. Since then unparalleled events have completely altered conditions. The declaration of war by our Government and its entry into the market for vast supplies of all kinds and its de-

mand for labor and the rate of pay it has been willing to grant without regard to commercial conditions have made these losses on the part of contractors unavoidable. They have been absolutely helpless to avert the disaster. The City of New York is having its subways largely built for it by contractors who not only will make no profit, but will be obliged to contribute their own funds to the extent of many millions of dollars.

Great delays have been caused for which contractors were not to blame. Many of these delays were on account of definite plans not being adopted in time. As an instance of this, the plans for the construction of the Broadway line at the intersection with Sixth Avenue were changed several times and final plans were not delivered for a year after they were due. This held up the most important and difficult part of the section.

On one section of Broadway not completed, the steel necessary is not yet fabricated. This is due to changes of plans, though the contract itself was supposed to be completed last May.

Probably no one can be charged with responsibility for these delays. They were caused by new conditions arising and new plans being found preferable. As a matter of fact, more changes should have been made.

The final outcome of this question has been most unsatisfactory, as this much needed improvement will not be secured at this time. I feel under the necessity of reporting to you the entire facts so that they may be of record.

A committee of the Association was appointed early in the year to investigate if the facilities of this station were adequate. The following situation was discovered: The station platforms are at an average depth of about 40 feet below the street surface. It is to be an express stop. The platforms are 530 feet long. A small mezzanine floor is at 40th Street and another one is at 42nd

40TH-42ND STREET STATION CONCOURSE Street. There is no connection between the two, and no entrances could therefore be provided on 41st Street. All traffic, desirous of leaving the station, has to pass to the ends of the platforms in order to reach stairways leading to these mezzanines and then use other stairways to reach the street. Escalators are provided for in the plans of the northerly mezzanine only. As a result of this arrangement, in view of the approximately 70 steps necessary to ascend to the street your committee believed that traffic generally will desire to make use of the escalators and it will all move northward along the train platforms in order to reach them. Congestion is bound to result.

The construction of the station and the tubes and the necessity for underpinning the buildings on both sides compelled the complete excavation of the cut from building line to building line, and up to the street surface.

The plans called for the building of a roof over the tracks and the train platforms and then the back filling of the space above and between the two mezzanines with earth. In other words, this space above the roof which had been excavated at large expense, located at one of the most congested points on the face of the earth was to be filled up again and rendered useless.

A plan was presented by the committee to a Public Service Commissioner on February 14th. It called for the construction of a concourse to join the two mezzanines, with frequent stairways to the train platforms, thus affording convenient means for traffic to leave and arrive upon them and so preventing congestion. We pointed out that the roof over the platforms would become the floor of the concourse without any additional expense, except for finish, that the cost of backfilling could be saved and that while it would cost some money for the installation of columns to carry the street surface and do the finishing work, yet there were tremendous advantages to be secured and the work could be done now

FIFTH ANNUAL REPORT

for only a fraction of what it would if found necessary later as we believed it would be.

The Commissioner examined our plan with seeming great interest, and quite promptly pronounced it feasible and that he thought it should be carried out.

It was explained to the Commissioner that the utmost speed was necessary in ordering the improvement because the contractor had nearly reached the point where he would begin backfilling the roof and we did not want his work delayed any.

A few days later we were gratified to be informed that the Commission had approved the plan and that the concourse would be built. On or about March 20th, the contractor was shown plans of the proposed concourse by the Commission's engineers and asked to prepare estimates of cost for building it. It was at a time when prices for materials, particularly all steel products, were advancing. The contractor promptly obtained options on the cast iron columns necessary—the lowest being \$90.00 per ton at the pier—and submitted his prices, giving the costs to him of the material needed and adding a percentage for gross profit. He stated that the bid must be accepted by a certain date. The bid was not accepted by the Public Service Commission by that date.

On April 23, 1917, the Public Service Commission sent a request to the Board of Estimate and Apportionment for an appropriation of \$150,000.00 to build the concourse.

Four days later, April 27th, it sent a second letter to the Board asking that action upon the appropriation be held in abeyance.

April 30th, it sent a third communication to the Board withdrawing its request of April 23rd and substituted therefor a request for the appropriation of \$75,000.00 for the purpose of building a narrower concourse.

May 18th, the Board of Estimate and Apportionment

granted the amount. June 20th, the Commission requested the Board to rescind action of May 18th.

Upon May 5th, the Chief Engineer of the Public Service Commission wrote the contractor regarding prices for building the narrower concourse and asking if prices already agreed upon for the large one would stand. A reply was sent him the same day stating that the option held by the contractor upon cast iron columns had expired and that the lowest price then quoted was \$120.00 per ton at the pier, subject to immediate acceptance, and that in consequence the price of such columns set up would have to be increased. The figures for the other features of the work already agreed upon were to remain the same, excepting the single item of waterproofing which in the smaller concourse was slightly more expensive. A day or two later he was orally informed that the prices were satisfactory and contracts would be drawn up accordingly.

Upon May 23rd, the contracts were delivered to the contractor. Upon examining them, it was discovered that the prices named therein did not agree with those agreed upon with the engineer of the Commission but were for the old prices of the iron and waterproofing. The contracts were thereupon returned for correction and a representative of the contractor promptly called upon the Commissioner having the matter in charge only to be told that the contractor must accept the terms as written in the contract. The contractor thereupon, on May 28th, withdrew his proposal and proceeded to finish the station upon the plans originally laid down.

The controlling reasons on the part of the contractor for thus withdrawing from further negotiations were that he had already held up his work on the station without any authority from the Commission for so doing and had lost valuable time and the attitude of the Commissioner

to his personal representative was of such a character that he felt it would be useless to negotiate further.

I personally called upon the Commissioner at once with all the documents in the case, but he would not consider them. He told me that if I chose to raise the difference in amount and pay it to the contractor I could do so.

This difference amounted to \$1,400.00 and for that paltry sum the citizens of New York have been deprived of an improvement to one of their most important stations, an improvement which I believe will have to be put in later on and instead of costing about \$70,000.00, it will then cost nearer a half million dollars. Further comment upon this whole transaction will be, I think, superfluous.

The time will come when the people of New York will want to know why the facilities of this station are so poor; they will inquire why it is necessary to change cars twice in order to travel between the upper west side and the Fourth Avenue section; why trains don't run between Long Island City and the upper west side; why through trains don't run down Lexington Avenue, across 42nd Street and down Seventh Avenue; why they can't get from the whole west side to the Grand Central Terminal without change of cars; why the Broadway line was put 40 feet under ground at 42nd Street when it could have been on the same level with the other subways; and why better facilities were not afforded for access to the Broadway line under the same level with the other subways; and why better facilities were not afforded for access to the Broadway line was put 40 feet under ground at 42nd Street.

When that time comes, it will be shown that all these improvements have been requested by the Broadway Association and that they were practical suggestions.

There is so much that is splendid and remarkable in New York's subways—in the designing, the engineering, the equipment and the marvelous safety with which they have been managed—that it is a profound pity that these

great blemishes on an otherwise perfect system should exist.

I desire to thank Mr. D. L. Turner, Chief Engineer of the Public Service Commission, for courtesies extended and for the consideration he has given to the many matters which we have brought to his attention. I feel that he has been very desirous of meeting the wishes of the Association in every way possible. The failure to build the 40th-42nd Street Concourse cannot be attributed to him.

Miscellaneous

This report would be incomplete if I failed to acknowledge my indebtedness to the many members who have given up their time so generously in serving on committees and in assisting otherwise.

I have frequently required the services of our Engineer, Major H. G. Opdyke, who devotes his talents to the organization without compensation.

Legal advice and service were needed but once during the year and Judge Nash Rockwood and his partner, Mr. Candler Cobb, promptly placed themselves at our disposal.

Dr. Paul H. Zagat, Mr. James E. Harrington, Mr. Bradley J. Bloodgood, Mr. John David, Mr. Chester Alexander, Mr. A. F. Berry, Mr. E. M. Biggs, Mr. Harris A. Dunn, Mr. W. S. Gilson, Mr. O. J. Gude, Mr. H. J. Mahin, Mr. Oscar Oestreicher, Mr. N. L. Ottinger, Mr. Walter J. Salmon, Mr. E. L. Taylor, Mr. Clarence Law, Mr. Howard Brokaw, Mr. John G. Boggs, Mr. Jesse I. Straus and Mr. Samuel Wallach are conspicuous for committee service during the year.

Broadway is not only interested in its own paving, but it is also desirous of having all the streets of Manhattan kept in the best possible repair, particularly those which parallel and are adjacent to Broadway.

These streets should be made inviting for heavy

THANKS
MR. TURNER
OF
PUBLIC
SERVICE
COMMISSION

COMMITTEE-MEN

REPAIRS TO STREETS

FIFTH ANNUAL REPORT

trucking. Broadway is narrow, it is being used more extensively for pleasure vehicles and by business men going to their places of business and if adjoining streets can be used by heavy trucks with equal facility, they can move faster and it is a distinct gain for all. Owing to several causes, Manhattan's streets are not being kept up as they should be. This is due, I believe, to the fact that no scientific and comprehensive system has been adopted for street repairs. This question is being considered by the Association and conferences have been held with the Borough President and his engineers for the purpose of arriving at a proper plan. The comptroller has given us the figures showing the annual appropriations for a number of years, the estimated value of all our pavements and the amounts that he considers should be spent in order to provide proper repairs and restorations. The situation is a very interesting one and the result of our investigations should be of great value to the city when finally worked out.

The question of approving of the application of the Fifth Avenue Coach Company for a number of additional franchises was considered by the Board of Directors and as a result of our deliberations, it was decided to appear before the proper authorities and urge the granting of the franchises. It was believed that the past history of this company, its sound credit, its splendid equipment and its policy of "Every passenger a seat", as well as its fair offer in the matter of taxes, merited favorable action.

Persistent effort has secured 129 new mail boxes on Broadway between Bowling Green and 179th Street. The location of these boxes is not altogether satisfactory, but they are not permanently placed and cannot be until the new fire alarm signal posts are erected.

In this connection I am glad to report that the cables for the signal system have been laid from the Battery to Dyckman Street with the exception of the block between

FIFTH AVENUE COACH COMPANY FRANCHISES

MAIL BOXES

NEW FIRE ALARM SLSTEM

43rd and 44th Streets. The difficulty of obtaining additional equipment needed is now delaying the completion of the work.

The Broadway Association is a member of the Federated Civic Associations, which is an organization of organizations, the idea being that some central body is needed which all civic associations should join in order to be able to obtain united action upon matters of general interest.

Mr. Robert Grier Cooke, President of the Fifth Avenue Association, is the President, and I have the honor to be Secretary of that body.

I have proposed that all citizens of New York be invited to suggest the city's "Five greatest civic needs." It is planned to have the papers examined and passed upon by a committee of prominent city planners, and civic workers and proper recognition will be given the winner or winners.

Will not the members of the Broadway Association enter this contest?

By courtesy of the Board of Directors, I was permitted to attend during July the American City Bureau Summer School for Commercial Organization Secretaries. It was the second year I have been a student at this institution. The session lasted two weeks and was attended by 120 secretaries and others engaged in social welfare work from all over the United States. More than thirty lecturers were our instructors. The following is a partial list of the subjects studied:

"The Philosophy of Chamber of Commerce Work."

CIVIC THINKING

SUMMER SCHOOL

[&]quot;The Interrelation of Civics and Commerce."

[&]quot;Training Community Leaders."

[&]quot;Ideals of Democracy."

[&]quot;Secretarial Ethics."

[&]quot;The Civic Organization and the Community."

FIFTH ANNUAL REPORT

- "Civic Activities."
- "City Planning."
- "Public Recreation."
- "How Cities can solve the Food Problem."
- "Trade Extension."
- "Industrial Development."
- "War Time Activities."
- "Business and Membership Management."
- "Research Methods."
- "Co-operation with City Officials."

Our Departed Members

The Hand of Death has been laid upon us heavily in the twelve months. I regret to have to announce the loss of the following members who have passed away:

- Mr. C. Alfred Littlefield
- Mr. George C. Boldt
- Mr. G. B. Osgood
- Mr. James B. Brady
- Mr. Louis Bustanoby
- Mr. Milo M. Belding
- Mr. Al. Hayman
- Gen. Edwin A. McAlpin
- Mr. John L. Murray
- Mr. James C. Martindale

HONORARY MEMBERS The following gentlemen were elected as Honorary Members during the year:

Hon. John Purroy Mitchel

Hon. Marcus M. Marks

Hon. William McAdoo

Hon. James W. Gerard

Major Charles W. Gordon (Ralph Connor)

The active membership on September 30th was 602. We lost during the year, 39 members by death, resignation or dropping; 36 of our members carry two or more memberships, the largest being 20.

The local option bill pending in the Legislature was discussed by our Board of Directors, and some of our members requested the Board to oppose it. This was a matter, however, upon which the Board, which desires to truly represent the wishes of the Association, did not know what the sentiment of the membership might be. A referendum was ordered sent to each member. The reasons for and against the bill were given in brief form. The favorable reasons were submitted to one of our members, a clergyman, with the request that he pass upon them, adding to or correcting them as he saw fit. Likewise the reasons against the bill were submitted to a strenuous opponent of it. It is proof of the fairness of the argument on both sides, as placed on the referendum by the committee which composed it, that neither gentleman had any suggestions to make.

Every member was urged to vote so that the Board might be instructed accordingly. A return addressed envelope was enclosed with the ballot. They were promptly returned, and the vote stands at a ratio of almost three to one against the bill. A great many interesting letters have been received upon the subject. Many who voted against the bill favor temperance but are against local option, as being destructive to property values along Broadway.

The Board of Directors has held nine regular and thirteen special meetings during the year. The attendance has been uniformly good and I desire to take this opportunity of expressing my appreciation of the cooperation received by me from all the Executive Officers and the Directors. When a secretary finds his Directors are taking an interest in their duties, it acts as a con-

PRESENT MEMBERSHIP

LOCAL OPTION BILL REFERENDUM

DIRECTORS'
MEETINGS

FIFTH ANNUAL REPORT

tinual spur to his activities and he is always on the alert for new movements of value to present for their consideration.

While the Board of Directors desired to have several social functions during the year, it was found possible to hold only one.

Upon June 1st, a Patriotic Luncheon occurred at the Hotel Astor. It was one of the most successful affairs in the history of the organization.

The Grand Ball Room was well filled and the speakers were Hon. James W. Gerard, formerly Ambassador to Berlin; Major Charles W. Gordon, of the 43rd Highlander Regiment of Canada, and Hon. George McAneny.

Judge Gerard's address was of extreme importance, as it gave an adequate idea of conditions in Berlin and of the efforts necessary if we were to win the war. It was sent by Associated Press to every newspaper in the country.

Major Gordon is perhaps, more widely known under his nom-de-plume of Ralph Connor, and his books are read wherever the English language is spoken. His speech thrilled and enthused the audience. One moment his hearers were moved to tears, while the next they leaped to their feet and cheered him and the Allies.

Mr. McAneny was listened to with close attention and was entertaining and instructive as he always is.

We were highly honored in having three such eminent gentlemen as our Guests of Honor.

The Association obtained the passage of an ordinance prohibiting push carts upon 28th and 29th Streets. They interfered with the movement of surface cars and obstructed traffic.

By appointment of Borough President Marks, we took charge of patriotic meetings held upon July 4th at Columbus Circle and in Union Square. Several thou-

PATRIOTIC

LUNCHEON

PUSH CART ORDINANCE

FOURTH OF JULY

.

sand hangers were printed and distributed at the expense of the Association in advertising these meetings. They were attended by large concourses of people.

Needs of the Association

The Association Needs 2000 Members

The question of securing additional members is being considered by the Board of Directors. The Broadway Association needs to be well equipped in order to meet the ever growing demands made upon it. Our membership should be several times larger. We would secure thereby not only a much greater influence, but our treasury would always be able to provide the means for obtaining the desired results. It should not be difficult to secure this increased membership. A few hours work on the part of our volunteers last December raised the income of the organization about six-fold. With our greater knowledge of the field, and aided by the proper compilation of the names of nearly 5000 eligible prospective members, which has been carried on during the year, a like effort will bring even better results. Within a few days of the writing of this report, comprehensive plans for an intensive campaign will be laid before the Board of Directors.

The Association Needs An Industrial Survey

There is a section of Broadway below 14th Street where for certain reasons real estate values have been tremendously lessened during the last few years. If something can be done to restore those values, not only will large numbers of property owners be benefited, but every taxpayer throughout the city will have cause for

LARGER MEMBERSHIP

AN INDUSTRIAL SURVEY rejoicing. The loss of assessment values in the section named has caused higher tax rates elsewhere. Can anything be done in this respect? I think it can, because a remedy has been found for a like condition in another part of the city.

The city can no longer be developed, hit or miss, any more than can the single industry. Certain things that the Broadway Association had to accomplish were perfectly clear at the start and in concentrating upon them the organization has done its best work.

The organization can make its greatest accomplishments for the future, however, only if it has at hand the fullest information with regard to the conditions and possibilities of its territory.

We must have an inventory of our natural resources and liabilities—full information on real estate values, rentals, occupancy, street traffic, opportunities for manufacturing enterprises and other measures of business and civic conditions—in short, an industrial survey of Broadway and its immediate district.

Such surveys in other cities have blazed the pathway for rapid advancement. Through such a study it should be possible to discover the development particularly open to lower Broadway and to bring this section forward as a similar type of survey has already brought back 23rd Street.

The cost of such survey would be a very proper expense for the Association to bear.

The Association Needs Funds for Adequate Street Inspection

A better system of street inspection must be evolved. It is our duty to watch and guard Broadway throughout its length of over fifteen miles. A frequent, possibly a daily inspection of the whole thoroughfare should be

STREET INSPECTION made, including blocks immediately adjacent. A record should be kept of every street opening and by whom made. We should know who keeps ripping our streets up and how often they do it. We should know that street surfaces are restored as soon as possible after opening. Upon one block during the present summer, I noticed the following: The block was opened, a sewer put in, and the trench closed up. A few days later, the same trench was opened and a water pipe was put down. The trench was closed up again, but reopened within a week or two and a gas pipe laid on top of the water pipe. The trench was closed again, but I am now informed that one of the electrical companies will soon open this trench again for the purpose of laying a new conduit. I believe that by close watch of matters of this kind we can not only compel a more rapid closing of all street openings, but can compile some statistics which will be of value in evolving a more efficient method.

The Association Needs a Publicity Manager

During the past year, very little could be done to keep members informed of what the Association was doing and for what their dollars were being spent. Nothing is more harmful to the growth and welfare of a civic organization than to be neglectful in this respect. Your Board of Directors is not responsible, because early in the year, when I laid the subject before them, they instructed me to begin the publication of a monthly bulletin to be sent to all members, which was to have full details of the work under way and accomplished. I found it impossible to do this work creditably and still perform my other duties and it was therefore not done. With a sufficient office force, a publication

PUBLICITY FOR MEMBERS

FIFTH ANNUAL REPORT

which will be satisfactory to the membership will be issued at least monthly.

The Association Needs More Social Features

The Association should hold a monthly gathering of some sort. It may be in the form of a luncheon or possibly some evening function. This will enable the members to become acquainted, will cause good fellowship and, as such affairs should always be upon a high plane, they will value connection with the organization because of the pleasure received if for no other reason.

It is my intention, in this connection, to suggest the organization of a "Members' Council," promptly after the annual meeting. It will be one of the duties of the Council to plan and carry out matters of this kind as well as to make helpful suggestions to the Board of Directors.

The Association Needs More Commodious Offices

The Association must have larger offices. At the present time, we are occupying one room only. There is no privacy, the furniture is poor, all facilities are inadequate and there is not room to hold a committee meeting. I can secure quite a valuable library upon civic matters whenever we have space for it, at very little expense. This library would be in constant use for reference.

The Association Needs a Banquet Annually

The usual annual banquet was not held last year, because of pressure of work, and this should not be

SOCIAL EVENTS THE REPORT OF THE PROPERTY OF THE PROPERTY OF THE PARTY O

ENLARGED OFFICES

ANNUAL BANQUET omitted again. The Board of Directors has already ordered that a banquet be arranged in the near future.

The Association Needs a Sufficient Office Staff

To properly attend to the work of the Association, additional employees are needed. During the past year, the Executive Secretary and a stenographer have constituted the whole staff. An assistant secretary able to attend to our publicity and office management and to handle complaints of members should be employed. Other employees in the office can be used to good advantage. Special men are frequently needed for studying traffic conditions, obtaining signatures to petitions, etc. It has been proven by the experience of other organized bodies that a secretary's time is fully employed if there are six committees at work. I have found that if I pay proper attention to the individual wants or complaints of members I have but little time for other purposes, assuming that I work a reasonable number of hours daily.

There are sufficient subjects of public importance upon which we should have committees at work to keep a secretary fully employed. The importance of the business done in the evening on certain portions of Broadway and difficulties of the traffic situation require that we watch conditions at night as well as in the daytime.

The Association Needs a Larger Income

Our total income last year has been about \$13,000.00. A study of the Treasurer's report will show how it was spent. There is a neighboring association of ours with problems much less important and with about two miles of street to look after and yet it has an income of more

ADDITIONAL AIDS NEEDED

INCOME

FIFTH ANNUAL REPORT

than \$30,000.00. By comparison, the Broadway Association should have a treasury of thrice that amount.

Broadway Needs a Strong Broadway Association

With an adequate treasury, the Association can do much to improve Broadway from the aesthetic standpoint. We can expect but little in this respect from the city government because its funds are pressingly needed in other directions.

Here are just a few of the possibilities that suggest themselves:

BOWLING GREEN can be much improved. Is an eyesore, particularly in winter. If nothing more can be done, ever-green trees should be planted in large tubs and placed in the fountain bed when the water is drawn off in the fall. I have had a design made by a skilled arboriculturist who studied the Green with the idea of making it attractive and beautiful in winter. The expense, the first year would be about \$500.00, and after that about \$100.00 annually.

CITY HALL PARK—The remarks about Bowling Green apply here, the expense being a little larger.

TRIANGULAR SPACES—There are a number of these spaces along Broadway which offer us great opportunity. There is one at 23rd Street, several between 43rd Street and 46th Street, and others further uptown.

UNION AND MADISON SQUARES—The Park Department will be glad to have our co-operation in improving these most important breathing places.

The By-Laws of the Association are somewhat antiquated. They performed their function when the organization was small and relatively inactive. With a larger treasury and membership, with a departmentalized staff

BEAUTIFYING BROADWAY

BY-LAWS

as will be the case in the future, they should be revised. In fact, amendments can hardly meet the situation. In the near future, the Board of Directors will be requested to authorize the appointment of a revision committee and the report of that commitee, if appointed, will be laid before the Association for approval.

Conclusion

The Broadway Association has an opportunity for public service given to few civic organizations. We will fail if we do not recognize our great privilege and resolve to fully measure up to it.

In days of old the youth of Athens were taught an oath which all took when they arrived at the proper age. Can we not derive something of value from that oath? I here set it down, trusting that we too may take this oath, resolving to keep it faithfully and I also propose that the second paragraph be made the slogan of the Broadway Association.

The Civic Oath

"We will never bring disgrace on this, our City, by any act of dishonesty or cowardice.

"We will fight for the Ideals and the Sacred_things of the City, both alone and with many.

"We will revere and obey the City's laws, and we will do our best to incite a like reverence and respect in those who are prone to annul them or set them at naught. We will strive increasingly to quicken the public's sense of civic duty.

"Thus in all these ways we will transmit this City, not only not less, but greater, better and more beautiful than it was transmitted to us."

Very respectfully,
E. W. ESTES,
Executive Secretary.

Alphabetical List of Members

September 30th, 1917

For Classified List Consult Page 58

NOTE.—The members of the Broadway Association are requested to report to the Executive Secretary any inaccuracies which may exist in this list. The data on file is in some respects very incomplete and there has not been the opportunity to consult every member regarding the proper classifications. Errors reported will be corrected in succeeding issues.

A

A 7 Componer
AZ Company
Acker Merrall & Condit Co.
Adams, E.
Adams, Henry H. & Co.
Adams Land & Building Co.
Adams-Thomas-Everts, Inc.
Ajax Rubber Co., Inc.
Aberdeen Hotel
Alexander, Chester,
Alford, C. G. & Co.
Allen-Nugent Co.
Allen, A. W.
Altenbrand, Henry
Altman, Morris P.
American Exchange Nat'l Bank
American Surety Co.
Ames, Winthrop
Amron, J.
Andrews, A. C.
Ashforth, Albert B.
Astor Hotel
Atlantic National Bank
Atlas Line Steamship Co.
Atwood, C. C.
Automobile Club of America

MEMBERS

ADDRESS	
527 W. 56th St.	
135 W. 42d St.	
236 W. 59th St.	
149 Broadway.	
61 Broadway.	
236 W. 59th St.	
1796 Broadway.	
17 W. 32d St.	
842 Broadway	
192 Broadway	
1182 Broadway	
195 Broadway	
160 Broadway	
20 W. 34th St.	
128 Broadway 100 Broadway	
238 W. 44th St. B'way and 36th	C14
57 Broadway	Dt.
10 E. 33rd St.	
B'way and 44th	St
257 Broadway	D
41-45 Broadway	
527 W. 56th St.	
247 W. 54th St.	
21 51611 66.	

BUSINESS	CLASSIFIED LIST
Auto Parts	IX-1
Grocers	Ĭ-1
Autos	ÎX
	XIX-1
Iron & Steel	XX
Real Estate	
Autos	IX
Rubber Goods	IX&X-2
Hotel	XXI
Clothing	VI-1
Jewelers	VIII
Publishers	XIII-2
Real Estate	XX
Barley, malt,	grain XV-3
Builder	XX
	xxîv
Bank	XXV
Surety bonds	
Theatrical	XXIII
Hotel	XXI
Banker	XXIV
Real Estate	XX
Hotel	XXI
Bank	XXIV
Steamship Co.	XXVIII-3
Auto Parts	IX
Autolaits	231

В

Baker & Bennett Co.
Baker, R. & L. Co.
Ball, Alwyn Jr.
Baskins, J.
Beck, Martin
Beecroft, David
Behan, P. J.
Beinecke, Edwin J.
Belleclaire Hotel
Belding Bros. & Co.
Bentham, M. S.
Berry, A. F.
Biggs, E. M.
Bijou Building
Bill & Caldwell
Bill, Edward W.
Bird, W. P.
Blackman, R. D.
Bloodgood, B. J.
Bloom, Sol
Blout, Emanuel
Blumenthal, F. & Co.

873 Broadway
1765 Broadway
11 Broadway
209 West 96th St.
1564 Broadway
239 West 39th St.
Hotel Knickerbocker
115 Broadway
77th St. and B'way
902 Broaway
1564 Broadway z
130 East 15th St.
1457 Broadway
1237 Broadway
743 Broadway
743 Broadway
Hotel Knickerbocker
77th St. and B'way
47 West 34th St.
1476 Broadway
2799 Broadway
695 Broadway

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ASSOCIATION BROADWAY

B

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MEMBER	ADDRES
Boldt, Geoge C, Estate	Waldorf-Astori
Bolton, R. P.	55 Liberty St.
Boomer, L. M.	Hotel Claridge
Boomer, L. M. Boomer, L. M.	Hotel McAlpin
Boggs, John G.	Hotel Laurelto
Booth Bros. & Hurricane	
Isle Granite Co.	206 Broadway
Borgenicht, L.	1115 Broadway
Bowman, Sidney B,	225 West 49th
195 Broadway Corp.	195 Broadway
Branigan, Joseph M.	1270 Broadway
Brady, James B. Estate	170 Broadway
Brady, James B. Estate Brady, William A.	138 West 48th
Brazer, Clarence W.	.133 Broadway
Buchner, J. W.	529 West 42d S
Buick Auto Co.	1733 Broadway
Breslin Hotei	B'way and 29th
Bretz, J. S.	250 West 54th
Broadway Central Bank	97th St. and B's
Broadway Realty Company	11 Broadway
	719 Broadway
Broadway Taxi Operating Co.	209 West 96th
Broadway Trust Co.	Woolworth Bul
Brokaw Bros.	1457 Broadway
Brunswick-Balke Collender Co.	29 West 32d St 1424 Broadway
Browne's Chop House Brokaw, Howard	1457 Broadway
Brown P. J.	B'way and 29th
Brown, R. L. Brown, Wilbur C.	51 West 63d St.
Browning, King & Co.	1265 Broadway
Bucklin, F. H.	1140 Broadway
Bustanoby's	80 West 40th S
Butterfield, Fred & Co.	725 Broadway
True Control Tree Control	

ADDRESS Waldorf-Astoria 55 Liberty St. Hotel Claridge Hotel McAlpin Hotel Laurelton	CLASSIFIED BUSING Hotel Machinery Hotel Hotel Hotel	ESS LIST XXI XIX-2 XXI XXI XXI XXI
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Cafe des Beau Arts,
Cathoun, Robbins & Co.
Call, Edward Payson
Cameron, Win, R.
Cameron, Wm. R. Campbell, Frank E. Carrie, F. G.
Carrie, F. G.
Caswell-Massey Co.
Casler, Howard W.
Centadrink Filters Co.
Cerf, Louis F.
Chandler, Walter, Jr.
Chalmers Motor Car Co.
Chase National Bank
Chemical National Bank
Chatham & Phenix National Bank Cheney, O. H.
Cheney, O. H.
Chevrolet Motor Co.
Childs Company
Churchill, James
Citizens' National Bank
City Investing Building
Clark, Geo. Hallett
Class Journal Co.
Clinton & Russell
Clough-Borne Construction Co.
Cobb. Candler
Cohan, Geo. M.
Collins, C. B.
Colonial Motors, Inc.
Colt-Stratton Co.
Columbia Trust Co.
Commercial Trust Co.
Copeland, Henry C.
Corbin-Brown Co.
Cort, John
Cox, Fred I.
Crex Carpet Co.
Crown Haberdashers

C
80 West 40th St. 895 Broadway 32 Broadway 18 East 41st St. 241 West 23d St.
1240 Broadway 15 Dey St. 1440 Broadway
137 Broadway Motel Martinique 1826 Broadway 57 Broadway 149 Broadway 270 Broadway
78 Madison Ave. 1651 Broadway 200 Fifth Ave. 1602 Broadway 320 Broadway
320 Broadway 165 Broadway 301 West 109th St. 239 West 39th St. 32 Nassau St. 101 Park Ave.
60 Broadway 226 West 42d St. 9 West 17th St. 1748 Broadway 1770 Broadway
358 Fifth Ave. 1451 Broadway 242 West 101st St. 51 West 63d St. 1476 Broadway 902 Broadway
1134 Broadway 1484 Broadway

D

MEMBER

Dalton, Wm. A.
Dalton, J. Henry
David, John
Davies, J. Clarence
Delmartin Cafe Delpark, Inc. Detroit-Cadillac Motor Co. Detroit-Cadillac Motor Co.
Dieckerhoff Rafflor & Co.
Dillingham, C. B.
Dodge, H. V.
Down-Town Dry Goods Ass'n
Dowling, Robert E.
Dreicer & Co.
Dun, R. G. Estate
Dunn, Harris A.
Duncan Henry S. Duncan, Henry S. Dunlap & Co. Dunlap & Co.

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E

East River National Bank Edwards, T. P. Einstein Wolf Co., Electric Meter Corp. Elliot, Jas. & Co. Emerson Motors Co., Inc. Emery-Beers Co. Emery, Jos. A. Empire Carting Co. Empire Trust Co. Equitable Office Building Corp. Erlanger, A. Eshbaugh, W. H. E. W. Estes

680 Broadway 217 Broadway 1115 Broadway 55 Liberty St. 370 Broadway 47 West 34th St. B'way and 24th St. B'way and 24th St. 13 Park Row 120 Broadway 120 Broadway 214 West 42d St. 35 West 42d St. 1452 Broadway

F

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Fifth Ave. Bank of N. Y. Fifth Ave. Bldg. Co. Fifth Ave. Coach Co. Firestone Tire & Rubber Co. Firestone Tire & Rubber Co. Flake, Mrs. Albert Fleet Motor Co. Forgee, Frederick A. Franklin Motor Car Co. French, Shriner & Urner Fifth Avenue & 26th Street Co.

Fouquet, Morton L. Frohman, Daniel Fuller, Geo. A. Co.

530 Fifth Ave. 200 Fifth Ave. 10 East 102d St. 1871 Broadway 1 East 49th St. 1655 Broadway Times Building 1830 Broadway 1263 Broadway 220 Fifth Ave. 1881 Broadway 149 West 45th St. Flatiron Building

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Gilsey, Frederick C.
Gilson, Walter S.
Gimbel Bros.

1181 Broadway · B'way and 23d St. 1888 Broadway B'way and 31st St. 120 Broadway 1480 Broadway 1472 Broadway 123 West 44th St. 1446 Broadway 263 Ninth Ave. 170 Broadway Hotel Martinique B'way and 32d St.

Builder Bank Automobiles Hotel Exporters Publishers Jewelers Hotel Restaurant Printers Real Estate Hotel Dept. Store

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Globe Wernicke Co.
Goldstone, M. L.
Goldstone, M. L.
Goldzier, Morris
Goodale, Perry, and Dwight
Goodwin & Goodwin
Goodwin & Goodwin
Goodwin Welding Co.
Goodwin Welding Co.
Gordon, Myer I.
Gorman, Timothy
Grand Rapids Show Case Co.
Grand, Geo. F. Co.
Grand, Geo. F. Co.
Grand Rapids Show Case Co.
Grand, J. & Sons
Greeley Sq. Realty Co.
Griswold, I. H.
Grosset & Duniap
Guaranty Trust Co. of N. Y.
Gude, O. J. Co.
Gugenheimer, Chas. S.
Gwilliam Co.
Gwilliam Co.

Goodwin & Goodwin
Goodwin & Goodway

ADDRESS CLASHFIED BUSINESS LIST

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Hackett, Jas. K.
Hamburg American Line
Hammond Printing Co.
Hiiton Co.
Hannan & Sons
Hannah, Frank
Harrinan & Co.
Harrington, J. E.
Harris, Sam H.
Harrolds Motor Car Co.
Harrvey & Outerbridge
Hatch, Robt. Lee
Hayman, Al.
Haynes Automobile Co. of N. Y.
Hearst, Wm. Randolph
Heiß & Stern
Henlein & Greentree
Herald Sq. Hotel, Inc.

58 West 71st St.
41-45 Broadway
Harrinadway
Harrinad West 49th St.
61st St. and B way
1490 Broadway
Ha226 West 42d St.
11 Broadway
1223 Broadway
133 Broadway
1430 Hackett, Jas. K. Hearst, Wh. Randolph
Helf & Stern
Helf & Stern
Helf & Stern
Helf & Stern
Helf & Greentree
Herald Sq. Hotel, Inc.
Hess, M. & L., Inc.
Hotzler, Theo.
Hoe, Robert, Estate Co.
Holbrook, Cabot & Rollins
Holland House
Hopkins, P. S.
Horn, W. O. & Bros., Inc.
Hotel Latham
Hotel Latham
Hotel Latham
House, Geo. W. Co.
Holland House
Hotel Latham
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Hotel Latham
How Holland Hotel
Hotel Latham
How Holland Hotel
Hotel Latham
Hotel Latham

58 West 71st St.
41-45 Broadway
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MEMBER

Iceland, Inc. Imhof, A. G. Importers & Traders Nat'l Bank Irving Hat Co. Intern't'l Amusement & Realty Co. Irving National Bank Irving National Bank Irving National Bank Iroquois Hotel Isotta Fraschini Motors Co. 1682 Broadway 249 West 18th St. 247 Broadway 1435 Broadway Woolworth Building 49 West 44th St. 2 West 57th St.

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Ice Skating XVII-2 XXIV VI-3 Builder Bank Hatters Theatrical XXIII Bank Hotel Motors

IX

J. M. Shock Absorber Co. Jacobus Bros. & Co. Janssen, August James, F. K. & Co. Johnston, R. H. Jordan, Walter C. Journal of Commerce

250 West 54th St. 1261 Broadway 30th St. and B'way 247 West 46th St.
Park Ave. & 57th St.
Times Building
Theatrical 32 Broadway

Auto Accessories Cloaks and Dresses Restaurant Newspaper

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B'way and 16th St. 149 Broadway 1261 Broadway 205 West 19th St. 1269 Broadway 1193 Broadway 295 Lafayette St. B'way and 57th St. B'way and 57th St 156 Broadway 2852 Broadway 1123 Broadway 1877 Broadway 115 West 38th St. 214 West 42d St. 112 West 42d St. 120 Broadway 1480 Broadway 42d St. and B'way 1402 Broadway 161 Broadway 452 Fifth Ave. 232 West 27th St. 1333 Broadway

XI-1 XXIV Chemicals Banker III-5 Underwear Printing xivTheatrical XXIII Printing Rubber Tires XIV XX XX Real Estate Restaurant General Contrs. Tires & Rubber Telephone XVII-2 IX XXXIII XXIII XXXV Theatrical Exporters XXIV XXIV XXI XXII XXIII VI-3 Bankers Ice Co. Hotel Theatrical Hatters VÎ-3 Hatters Wholesale Liquor XV-1 Jewelers VIII

L

Lambert, M. Langstadter, A. Lescaris, E. Laurelton Hotel Laurenton Free.
Law, C. L.
Lawyers' Club
Lawyers' Title & Trust Co.
Leblang, Joseph
Lee-Martin, R. H. Lee-Martin, R. H.
Leopold, J., & Co.
Levey, H. H.
Limburg, H. R.
Lincoln Trust Co.
Lindley, Chas. N.
Little Theatre
Lloyd Jewelry Co.
Locke & Clarke Co. Locke & Clarke Co. Locomobile Co. of America Longacre Land Co. Lorber, Adolph

29 Cortlandt St. Shoes 513-515 Sixth Ave. Printers 110 West 54th St. Autos 147 West 55th St. Hotel Irving Pl. & 15th St. Electric Power 115 Broadway 160 Broadway 1482 Broadway Trust Co. Theatre Tickets 120 Broadway Exporter 233 Broadway 1828 Broadway 160 Broadway Granite Publishing Lawyer 204 Fifth Ave. 115 Broadway Trust Co. Lawyer 238 West 44th St. Theatre 1315 Broadway 894 Broadway 22 West 61st St. Jewelry Neckwear Automobiles B'way and 42d St. Real Estate 1420 Broadway

Restaurant

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MEMBER

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McAneny, George
McAneny, George
McIgride, Wm. M.
McGraw, James H.
McGraw, James H.
McGraw, James H.
Macy, R. H., & Co.
MacDonald, James B.
MacDonald, James B.
MacPadden, Bernard
Magowan, E. F.
MacPadden, Bernard
Magowan, E. F.
Mariel, Louis
Mariel, Mariel, Louis
Mariel, Mariel,

MEMBER

N. Y. Edison Co.
N. Y. Millinery & Supply Co.
N. Y. Railways Co.
N. Y. Times
N. Y. Tribune Association Newton, F. D.
Newton, Geo. H.
Nicoll The Tailor, Inc.
Nissen, Ludwig & Co.
Noyes, Chas. F., Co.
Nunnally Co., The

Ochs, Adolph S. Oelrichs & Co. Oestreicher Bros.

Oler, Wesley M.
O'Reilly, Thos. J.
Orpheum Theatre
Ottinger, N. L.
Outerbridge, E. H.

Owen, R. M.

ADDRESS

CLASSIFIED BUSINESS LIST

Irving Pl. & 15th St. 1237 Broadway 165 Broadway West 43d St. 154 Nassau St. 1780 Broadway 14 East 28th St. 1242 Broadway 182 Broadway 92 William St. 1394 Broadway

Public Utilities XLIII VII Millinery Railways Publishers XXVIII XIII Publishers Rubber Tires Hotel Men's Tailor IX Diamonds Real Estate Candy

West 43d St. 11 Broadway 1409 Broadway 1480 Broadway B'way and 109th St. Real Esta 1564 Broadway Theatre 148 West 57th St. Real Esta 11 Broadway 1767 Broadway

Publisher XIII Importers XLIV Men's Tailors $_{
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Bank

Autos

Lawyer

Pacific Bank Packard Motor Car Co.
Carl H. Page Co.
Page & Shaw
Park & Tilford
Parker, Bedell Partridge, E. S. Paschkes Co. Louis Paschkes Pekin Restaurant Co. Peabody, Jas. A. Peabody, Jas. A.
Pelz, Otto
Pelz, Geo. V. W.
Pentz, Henry H.
Petitmaire, F. H.
Picard, A. J., & Co.
Plummer, John F.
Plummer, Harry
Poland Spring Water Co.
Pallock, J. R. Polant Spring Water Co.
Pollock, J. R.
Portfolio A. & Co.
Potter Properties, Inc., O. B.
Pratt, Chas. A. B.
Prince George Hotel Proctor, E. F. Public Bank Purdy, A. Richard Pyle, James McAlpin

78 Madison Ave. 1861 Broadway 1895 Broadway 362 Fifth Ave. 529 West 42d St. 1261 Broadway 1767 Broadway 1416 Broadway 1416 Broadway 1416 Broadway
B'way and 47th St.
11 Broadway
538 Dean St., Bkn.
109 West 125th St. 430 Broadway 250 West 54th St. 1721 Broadway 1748 Broadway 1748 Broadway 1180 Broadway 15 Dey St. 1333 Broadway 71 Broadway 68 William St. 14 East 28th St. 1564 Broadway

IX IX Autos Candies I-2 Candies Men's Furnish. Autos IX Furriers Furriers Restaurant Real Estate Dis. Com. Mgr. Local Commercial Mgr. XXXII Auto Acces. Auto Supplies IX Autos Autos Autos Spring Water XVII Divn. Commercial Mgr. XXXII V-1 Real Estate Lawyer XXXIII XXIII XXIII XXIV XXIV Hotel Theatrical Bank Banker

R

B'way and 26th St.

1411 Broadway

68 William St.

Rankin, John
Rapf & Golder
Razzetti & Cella
Reed, Dr., Cushion Shoe Co.
Reese, Wm. F.
Regan, James B.
Regan, James B., Jr.
Reis, Robt., & Co.

123 West 41th St. 1564 Broadway Vaudeville producers
1599-1601 Broadway Restaurant
1372 Broadway Shoes
23 East 26th St. Telephone
Hotel Knickerbocker Hotel
Hotel Knickerbocker Hotel
1564 Broadway Yaudeville producers
Restaurant
1676 Producers
1677 Producers
1676 P 889 Broadway Underwear

Hotel XXIII

R

MEMBER

MEMBER

Remington Typewriter Co.
Remand, J. C.
Reo Motor Car Co. of N. Y.
Rilalto Theatre Corp.
Richards, C. B., & Co.
Richards, C. W., & Co.
Ricker, J. J., & Co.
Ritchie & Cornell
Ritchey, D. P.
Robinson, Myron W.
Robinson, Myron W.
Robinson, Douglas & Chas. S.
Brown Co.
Rockwood, Nash, Hon.
Rogers, M. H.
Rogers, Gustavus A.
Rose, F. L.
Rosenfeld, I. H.
Rosenberg, Walter
Rosenthal, Jos.
Ruhl, C. H.
Rothschild, E. S.
Rouss, Peter W.
Rolls Royce Co.
Ruland & Whiting Co.
R. & G. Corset Co.

ADDRESS CLASSIFIED BUSINESS LIST

58th St. and 8th Ave. 374 Broadway 195 Broadway 1709 Broadway B'way and 42d St. 29 Broadway Hotel Martinique 1741 Broadway 16 West 32d St. 1387 Broadway 35th St. and 6th Ave. 1134 Broadway	Typewriters Real Estate Autos Theatre Bankers Hotel Autos Silk Goods Tailors	XXII XII-1 XX XXIII XXIII XXII IX XXVI VI-4 XXI III-6
842 Broadway 160 Broadway 227 Fulton St. B'way and 41st St.	Real Estate Lawyer Upholstery Goods Clothing Lawyer Spring Water Restaurant	XX XXXIII III-2 VI-1 XXXIII XV-2 XXI
112 West 34th St. 1366 Broadway B'way and 36th St. 26th St. and B'way 549 Broadway 236 West 54th St. 710 Madison Ave. 880 Broadway	Jewelry Hotel Bank Dry Goods Autos Real Estate Corsets	VIII XXI XXIV III-1 IX XX IV-2

Cadamalan D
Sadowsky, R.
Safford, Arthur E.
Saks & Co.
Salmon, Walter J.
Samstag & Hilder Bros. Sanford Hotel Co., Inc.
Sanford Hotel Co., Inc.
Santor Construction Co., Inc
Savoy Shirt Co.
Saxon Motor Co. of N. Y.
Sayers, J. Fred
Scheler, John H. Schenck, E. S. Schmidt, Herman A.
Schenck, E. S.
Schmidt, Herman A.
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Schubert, J. P.
Schuette, R. W.
Schwab, Leon
Schwab Bros. & Baer
Schweitzer, Nathan
Selwyn & Co.
Selznick, Lewis J.
Seymour, F. P.
Shattuck, A. R.
Shattuck, Frank G.
Sherman, G. L.
Schrafft's
Shoninger Bros. Shumann, J. L.
Shumann, J. L.
Silver, C. T.
Silverfield, Henry
Silz, A.
Singer Mfg. Co.
S. A. Shoe Co., Inc. Smith, S. Willard
Smith, S. Willard
Smith, Morton W.
Snow, A. W.
Soest, C. C.
Snyder, C. A.

3	
1372 Broadway Hotel Iroquois B'way and 34th St. 17 West 42d St. 1200 Broadway B'way and 41st St. Times Building 1261 Broadway 1744 Broadway 1744 Broadway 1891 Lenox Ave. 1892 Broadway 1891 Lenox Ave. 1892 Broadway 1894 Broadway 1894 Broadway 1895 West 54th St. 1179 Broadway 1891 Washington St. 1451 Broadway 191 Washington St. 1451 Broadway 1891 Broadway 1891 Broadway 1892 Broadway 1891 Broadway 1892 Broadway 1893 Broadway 1894 Broadway 1895 Broadway 1995 Broadway 1996 West 23d St. 1894 Broadway 1997 Broadway 1998 Broadway 1998 Broadway 1998 Broadway 1998 Broadway 1189 B	L

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MEMBER

Somerset Investing Co. Sommers, H. G. Southworth, A. G. Southworth, A. G.
Society of Restaurants
Spencer, C. S.
Spencer, R. F.
Stabler, Walter
Stallo, E. K.
Stein, Doblin & Co.
Steinhardt, A., & Bro.
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Stewart, Thos. J.
Stewart, Thos. J.
Stewart, Thos. J.
Stewart, Thos. J.
Stratton, Harry L.
Strauss, Ignaz, & Co.
Straus, Jesse I.
Straus, Herbert N.
Straus, Percy S.

ADDRESS

150 West 47th St. 1402 Broadway 1733 Broadway 215 West 23d St. 61 Broadway 1790 Broadway 1 Madison Ave. 1482 Broadway 3'way and 22d St. 860 Broadway 1133 Broadway 75 Mont'g St., J. City 1554 Broadway 266 West 34th St. 1770 Broadway 1115 Broadway 34th St. and B'way 34th St. and B'way 34th St. and B'way

CLASSIFIED BUSINESS LIST

IIXXXI Hotel Theatrical Buick Motors Restaurant Real Estate Rubber Tires Ins. XX IV-1 XLIV Real Estate Whole. Ribbons, etc. Importers Real Estate XLVI Stor. & Carp. Clean'g Bank XXIV Autos IX IV-1 Japanese Goods Department Store Department Store Department Store II-2 II-2II-2

Taylor, Frank Humbert Taylor, C. L. Taylor, Howard E. Thompson, Jefferson DeMont Times Sq. Auto Supply Co. Times Sq. Improvement Co. Tisdale, Glenn A. Titus-Blatter & Co. Towne, Henry R. Townsend, Copeland Tyson & Co.

1158 Broadway Hotel Martinique 215 West 23d St. 43 West 27th St. 1743 Broadway 61 Park Row 1830 Broadway 9 East 40th St. C. P. W. and 72d St. 1482 Broadway

Wines Hotel Secretary Auto Supplies Real Estate Motors Whole. Dry Goods Locks Hotel

Theatre Tickets

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Underwood Typewriter Co.
United Elec. Light & Power Co.
United Cigar Stores Co.
U. S. Realty & Imp. Co.
U. S. Rubber Co.
U. S. Wood Preserving Co.
United Theatre Ticket Co.
Uppercue, I. M.

30 Vesey St. 130th East 15th St. 44 West 18th St. 115 Broadway 1790 Broadway 165 Broadway 1465 Broadway 1881 Broadway

Typewriters Public Utilities Cigars, etc. Real Estate Rubber Tires Wood Pavements Theatre Tickets Autos

XII-1 XLIII XVI-1 XXIX TX

Van Beuren & N. Y. Bill Pstg. Co. 515 Seventh Ave. Van Horn, H. E. Verran, H. E., Co. Vandever, J. B. Volkmar, Geo. G.

1792 Broadway 19 Union Sq., W. 1270 Broadway 15 Dey St.

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154 Nassau St. 179 Broadway 34th St. and B'way 203 Broadway 109 West 125th St. 1193 Broadway 817 Broadway Woolworth Building Paper Mfgrs.

Publisher Shoes Hotel Men's Tailor Telephone Florist Hats

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W

MEMBER	ADDRESS	CLASSIFIED BUSINES	S LIST
Waterman, Berlin & Snyder Co. Waterman, Frank D. Waterman, I. E., Co. Watson, J. C. Weber & Heilbroner Weinstock, Leon Weinstock, Leon Weilden, C. L. Weller, David Wellington Hotel Wells, Thomas Welsh, Geo, W. West Side Hotel Club Western Union Telephone Co. White Company Whitehouse & Hardy White Rock Mineral Springs Co. White Studio, Inc. White, Wm. A., & Sons Whitis, C. W. Wholesale Typewriter Co. Willys Overland, Inc. Williams, Arthur Williams, Frank Williams, Frank Williams, John Wilson, D. A. Windolph, John P. Wineburgh, Jesse Winton Co. Wolfe, D. E. Wolf, 1. G. Wolcott Realty Co. Wonder Mist Mfg. Co. Wood, F. BW. H. Polson Co. Woodman, W. E. Woodstock Hotel Co. Wright, F. W.	Strand Theatre Bldg. 191 Broadway 191 Broadway 1451 Broadway 1451 Broadway 1452 Broadway 155 East 22d St. 1465 Broadway 1576 Broadway 1576 Broadway 1576 Broadway 160 Belleclaire 195 Broadway Hotel Belleclaire 195 Broadway 100 Broadway 100 Broadway 1548 Broadway 164 Broadway 1797 Broadway 1798 Br	Theatrical Fountain Pens Fountain Pens Fountain Pens Trust Co. Haberdashers Show Cases Hotel Golf School Jeweler Telegraph Autos Shoes Spring Water Photos Real Estate Investments Typewriters Autos Public Utilities Bank Investment securities Hotel Real Estate Advertising Autos Ins. & Financing Real Estate Real Estate Auto Accessories Real Estate Hotel Hotel Hotel Hotel	XXIII XII-2 XII-2 XII-2 XII-2 XXIV VI-1 XVIII XXII XXII XXII XX-1 XX-2 XXXIX XXII XXIII X
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Zagat, Paul Henry Zazali, Chas, P. Ziegfeld, Florenz Zucker, Samuel	347 Fifth Ave. Hotel Albemarie Century Theatre 719 Broadway	Real Estate Hotel Theatrical Street Ry.	XX XXII XXIII XXVIII

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DIVISION I

Food Products and Allied Lines

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1.	(iro	ceries

3. Country Produce

2. Confectionery

1. Groceries, General

MEMBER

Acker, Merrall & Condit Co. Buchner, J. W. Park & Tilford Merrall, Walter

ADDRESS

135 W. 42nd St. 529 W. 42nd St. 225 Fifth Avenue 135 W. 42nd St.

BUSINESS

W. & R. Grocers W. & R. Grocers Groceries, etc. W. & R. Grocers

2. Confectionery

Hatch, R. L.
Huyler's
Huyler, C. D.
Huyler, Frank DeKlyn
Mirror, The
Morganthau, M. L.
Nunnally Co., The
Schrafits
Page & Shaw
Shattuck, Frank G.

1223 Broadway 64 Irving Place 64 Irving Place 64 Irving Place 431 Hudson St. 431 Hudson St. 1394 Broadway 62 West 23rd St. 362 Fifth Avenue 62 West 23rd St.

Candies
Candies
Candies
Candies
Candies
Mfg. Candies
Mfgrs. Candy
Mfgrs. Candy
Mfgrs. Candy
Mfgrs. Candy

3. Country Produce

Schweitzer, Nathan, Co., Inc. Silz, A., Inc.

298 Washington St. 416 W. 14th St.

Poultry and Game

DIVISION II

General Merchandise, Department Stores, Etc.

1. General Merchandise, Wholesale

2. Dept. & Retail Dry Goods Stores

3. Commission Merchants

1. General Merchandise, Wholesale

Rouss, Peter W.

549 Broadway

Dry Goods

2. Department & Retail Dry Goods Stores

Straus, Herbert N. Gimbel Bros.
Straus, Percy S. Straus, Jesse I. Macy, R. H., & Co. Saks & Co.

Broadway	&	34th	St.
Broadway	&	33rd	St.
Broadway	S	34th	St.
Broadway	&	34th	St.
Broadway	&	34th	St
Broadway	&	34th	St.

Dept. Store Dept. Store Dept. Store Dept. Store Dept. Store Dept. Store

3. Commission Merchants

Harvey & Outerbridge Outerbridge, E. H.

11 Broadway 11 Broadway Com. Mer. Com. Mer.

DIVISION III

Textiles, Wholesale Dry Goods and Allied Lines

- 1. Dry Goods, Commission Merchants, Mfrs., etc.
- 2. Upholstery Goods & Curtains
- 3. Laces & Embroideries
- 4. Linens and White Goods
- 5. Hosiery, Underwear, Knit Goods
- 6. Carpets, Rugs, Matting, etc.
- 1. Dry Goods, Commission Merchants, Mfrs, etc.

MEMBER

Butterfield, Fred, & Co. Hyde, A. G. & Sons Rouss, Peter W. ADDRESS

125 Broadway 361 Broadway 549 Broadway BUSINESS

Dry Goods Cotton Dry Goods

2. Upholstery Goods & Curtains

Rogers, M. H. Titus-Blatter & Co. 921 Broadway 880 Broadway Upholstery Goods Wholesale Dry Goods

3. Laces & Embroideries

Einstein, Wolfe Co. Muser Bros. Shoninger Bros. Stein, Doblin & Co. 1115 Broadway 1180 Broadway 894 Broadway Broadway & 22nd St. Laces & Embroid. Laces & Embroid. Laces & Embroid. Laces

4. Linens & White Goods

Elliot, James, & Co. Horn, W. O., & Bros., Inc. Hyde, A. G. & Sons Mayer, Benj. W. Verran, H. E. & Co.

370 Broadway 846 Broadway 561 Broadway 2 West 33rd St. 19 Union Square West Linens Neckwear Cotton Goods Neckwear Linen Novelties

5. Hosiery & Underwear, Knit Goods

Branigan, Joseph M. Emery, Beers & Co., Inc. Emery, Jos. A. Katzensteln, Sol. Reiss, Robert 1270 Broadway Broadway & 24th St. Broadway & 24th St. 1261 Broadway 589 Broadway Union Suits
Hosiery
Hosiery
Underwear
Underwear

6. Carpets, Rugs, Matting, etc.

Crex Carpet Co. Robinson, Myron W. 1134 Broadway 1134 Broadway Floor Cloths Carpet

DIVISION IV

Fancy Goods, Notions and Corsets

1. Fancy Goods & Novelties

2. Corsets

3. Toys & Novelties

1. Fancy Goods

Calhoun, Robbins & Co. Dieckerhoff, Raffloer & Co.

895 Broadway 564 Broadway Fancy Dry Goods & Notions Importers

CLASSIFIED LIST OF MEMBERS.

MEMBER

Samstag & Hilder Bros. Stein-Doblin Co. Steinhardt, A., & Bros. Straus, Ignaz, & Co. ADDRESS

1200 Broadway Broadway & 22nd St. 860 Broadway 1115 Broadway Importers Wholesalers Importers Japanese Goods

BUSINESS

2. Corsets

R. & G. Corset Co. Marble, W. A. 880 Broadway 880 Broadway

Mfgrs. Corsets Mfgrs. Corsets

3. Toys & Novelties

Baker & Bennett Co.

873 Broadway

Toys & Novelties

DIVISION V

Women's Clothing

1. Cloaks, Suits, etc.

Henlein & Greentree Jacobus Bros. & Co. Moyses & Dreyfus Portfolio A. & Co. Sadowsky, R. 2. Women's & Children's Wear

1. Cloaks, Suits, etc.

1333 Broadway 1261 Broadway 1115 Broadway 1333 Broadway 1372 Broadway

Suits
Cloaks & Dresses
Cloaks
Cloaks
Cloaks
Cloaks

2. Women's & Children's Wear

Borgenicht, L. Locke & Clarke Co. 1115 Broadway 894 Broadway Children's Dresses Women's Neckwear

DIVISION VI

Men's Apparel

& Boys' Clothing
2. Men's Furnishing & Specialties

3. Hats & Caps

4. Merchants & Tailors

1. Men's & Boys' Clothing

Alexander, Chester Biggs, E. M. Brokaw, Howard Brokaw Bros. Browning, King & Co. David, John Hilton Company Monroe Clothes Shop, Inc. Munves & Berlin Rogers, Peet & Co. Wallach Bros. Weber & Heilbroner

842 Broadway
1457 Broadway
1457 Broadway
1457 Broadway
1265 Broadway
Broadway & 32nd St.
1375 Broadway
1476 Broadway
1476 Broadway
1420 Broadway
1203 Broadway
1203 Broadway
1203 Broadway

Mfgrs. Clothing
Mfgrs. Clothing
Clothing
Clothing
Clothing
Clothing
Clothing
Clothing
Men's Furnishings
Clothing
Mfgrs. R. Clothes
Clothing
Haberdashers

2. Men's Furnishings & Specialties

Crown Haberdashers, Inc.
Delpark, Inc.
Gumpel & Sons, Inc.
Horn, W. O., & Bros.
Hutchinson, C. B.
National Dollar Shirt Shops
Parker, Bedell
Savoy Shirt Co.

1484 Broadway 1261 Broadway Broadway & 7th Ave. 846 Broadway 1269 Broadway 97 Franklin St. 1261 Broadway 1261 Broadway Men's Furnishings Neckwear, Underwear Gents' Furnishings Neckwear Shirts Shirts Men's Furnishings Shirts

MEMBER	ADDRESS	BUSINESS
	3. Hats & Caps	
Bill & Caldwell Bill, Edward W. Dunlap & Co. Dunlap & Co. Irving Hat Co., Knox Hat Co., Inc. Knox Hat Co., Inc. Warner, Truly Young Brothers	743 Broadway 743 Broadway 181 Broadway 180 5th Ave. 1435 Broadway 452 Fifth Ave. 161 Broadway 817 Broadway 605 Broadway	Hats Hats Hats Hats Hats Hats Mfgrs. Hats Mfgrs. Hats Mfgrs. Hats
	4. Merchant Tailors	
Nicoll The Tallor, Inc. Oestreicher Bros. Ritchie & Cornell	1242 Broadway 1400 Broadway 387 Broadway	Men's Tailors Men's Tailors Men's Tailors
•	DIVISION VII	
Milli	nery and Kindred Lin	es
M	illinery & Kindred Lines	
Elumenthal, F., & Co. Goldzier, Morris N. Y. Millinery Supply Co.	695 Broadway 657 Broadway 1237 Broadway	Art. Flowers & Feathers Imp. Flowers & Feathers Millinery Goods
	DIVISION VIII	
	Precious Stones, Jewelry S	
Alford, C. G., & Co. Dreicer & Co. Goldstone, M. L. Gelula, Max Korn. Peter, & Sons Lloyd Jewelry Co. Mehlig, J. Nissen, Ludwig & Co. Rosenthal, Jos. Silverfield, Henry Welsh, Geo. W.	192 Broadway 560 Fifth Ave. 1455 Broadway 1472 Broadway 1333 Broadway 1315 Broadway 1315 Broadway 182 Broadway 1836 Broadway 1393 Broadway 213 Broadway	Jewelry Diamonds Jewelry Jewelry
	DIVISION IX	
Vehicles & Kindre	d Lines. Automobile & I	Bicycle Supplies
Adams, E. Adams, Thomas, Everts, Inc. Atwood, G. C. A-Z. Company Ajax Rubber Co. Baker, R. & L. Co., Inc. Bliss, H. R. Bowman, Sidney B. Bretz, J. S. Brown, Wilber C. Buick Auto Co. Carrie, F. G. Chalmers Motor Car Co. Chevrolet Motor Co. Colonial Motors, Inc. Col Stratton Co. Corbin-Brown Co.	236 West 59th St. 236 West 59th St. 527 West 56th St. 527 West 56th St. Broadway & 56th St. 1765 Broadway 1847 Broadway 225 West 49th St. 250 W. 54th St. 1733 Broadway 250 W. 54th St. 1236 Broadway 1651 Broadway 1651 Broadway 1651 Broadway 1847 Broadway 1847 Broadway 1847 Broadway 1847 Broadway	Autos Autos Autos Autos Auto Parts Tires Mfgrs. Autos Autos Autos Autos Autos Autos Supplies Autos Tires & Ball Bearings Autos

MEMBER

De Dion Bouton Co.
Detroit-Cadillac Motor Car Co.
Dodge, H. V.
Emerson Motors Co., Inc. Firestone Tire & Rubber Co. Fleet Motor Co. Fouquet, Morton L. Franklin Motor Co. Garland, Geo. W., Jr. Goodrich Co., B. F. Goodrich Co., B. F.
Gwilliam Co., The
Hare, E. S.
Harrolds Motor Car Co.
Haynes Auto Co. of N. Y.
Houk, Geo. W. Co.
Houpt, H. H.
Hudson Motor Car Co.
Isotta Fraschini Motors Co.
J. M. Shock Absorber Co.
Kelly-Springfield Tire Co.
Keystone Tire & Rubber Co.
Lascaris, E.
Locomobile Co. of Amer. MacDonald, James B.
Marmon New York Co.
Maxwell Motor Sales Corp. Moon Motor Car Co. of N. Y.
Newton, F. D.
Motor Car Equipment Co.
Owen, R. M.
Packard Motor Car Co. Packard Motor Car Co.
Page, Carl H.
Partridge, E. S.
Picard, A. J., & Co.
Petitmaire, F. H.
Plummer, John F.
Reo Motor Car Co. of N. Y.
Riess, Chas. E., & Co., Inc.
Rolls, Royce Co.
Saxon Motor Car Co.
Schuette, Robt. W. Schuette, Robt. W.
Silver Co., C. T.
Smith, Morton & Co., Inc. Smith, Morton & Co., Inc.
Southworth, A. G.
Southworth, A. G.
Suthworth, A

ADDRESS

110 West 54th St. 1881 Broadway 1692 Broadway 47 West 34th St. 1871 Broadway 1655 Broadway 1881 Broadway 1830 Broadway 1830 Broadway 1888 Broadway 1780 Broadway 253 W. 58th St. 61st St. & Broadway 253 W. 54th St. 1715 Broadway 1842 Broadway 1842 Broadway 2 West 57th St. 250 W. 54th St. Broadway & 57th St. 1877 Broadway 110 W. 54th St. 22 W. 61st St. 1737 Broadway 102 West End Ave. 42 W. 62nd St. 42 W. 62nd St. 1808 Broadway 237 West 58th St. 1780 Broadway 19 West 62nd St. 1767 Broadway 1861 Broadway 1895 Broadway 1767 Broadway 1721 Broadway 1721 Broadway 250 W. 54th St. 1748 Broadway 1709 Broadway 1690 Broadway 236 West 54th St. 251 West 57th St. 236 West 54th St. 1760 Broadway 136 West 52nd St.

BUSINESS

Autos Autos Auto Tires Auto Tires Rubber Tires Automobiles Automobiles Automobiles Automobiles Rubber Tires Ball Bearings Autos Autos Wire Wheels Autos Hudson Autos Automobiles Motors Auto Supplies Auto Tires Rubber Tires Autos Autos Tires Auto Repairs Autos Autos Autos Tires Tire Supplies Autos Autos Autos Autos Auto Supplies Auto Acces. Autos Autos Autos Autos Autos Autos Autos Autos Autos Rubber Tires Autos Auto Supplies Autos Motor Cars & Trucks Autos Wire Wheels Tires Automobiles Automobiles Auto Access.

DIVISION X

Shoes and Rubber Goods

1. Boots, Shoes & Footwear

1. Boots, Shoes & Footwear

French, Shriner & Urner Hanan & Sons Hurley Shoe Store Co. Lambert, M. Melville Shoe Corp.

1263 Broadway 47 West 34th St. 29 Cortlandt St. 29 Cortlandt St. 121 Duane St.

2. Rubber Goods

Shoes Mfgrs. Shoes Shoes Shoes Shoes

Autos

MEMBER

Metz, Herman A. Miller, I.
Reed, Dr., Cushion Shoe Co.
S. A. Shoe Co.
Walk-Over Shoe Co.

Whitehouse & Hardy

Ajax Rubber Co., Inc.

ADDRESS

Broadway & 26th St. 1554 Broadway 1372 Broadway 1159 Broadway 179 Broadway 1241 Broadway

2. Rubber Goods

1196 Broadway

BUSINESS

Textileather Mfgr. Footwear Shoes Shoes Shoes Shoes

Rubber Goods

Chemicals

Druggists

Drugs Chemicals

DIVISION XI

Drugs, Chemicals and Supplies

Drugs & Chemicals

Cameron, Wm. R. Caswell, Massey Co. Gray Drug Store Kalbfilesch, Franklin H., & Co.

1. Drugs & Chemicals

18 E. 41st St. 1240 Broadway 43rd St. & Broadway Broadway & 16th St.

2. Druggists' Sundries

James, F. K., & Co.

247 West 46th St.

DIVISION XII Office Appliances and Supplies

Typewriters & Typists Supplies

2. Stationer's Specialties

2. Druggists' Supplies

1. Typewriters & Typists Supplies

Reinington Typewriter Co., Inc. Underwood Typewriter Co., Inc. Wholesale Typewriter Co.

374 Broadway 30 Vesey St. 314 Broadway

Migrs. Type Typewriters Wholesale Type

2. Stationer's Specialties & Supplies

Sevmour Waterman, Frank D. Waterman, L. E. 191 Broadway 191 Broadway 173 Broadway

Fountain Pens Fountain Pens Fountain Pens

DIVISION XIII

Paper and Publishers 1. Paper Manufacturers

1. Paper Manufacturers

Warren Mfg. Co.

233 Broadway

2. Publishers Mfgrs. Paper

2. Publishers

Allen, Nugent Co. Beecroft, David Bucklin, F. H. Class Journal Co. Class Journal Co. Gebring Publishing Co. Levey, H. H. McAneny, George McGraw, Jos. H. Metcalf, Jas. S. Munn & Co. New York Times New York Tribune

1182 Broadway 239 West 39th St. 1140 Broadway 239 West 39th St. 1480 Broadway 1328 Broadway The Times 239 West 39th St. 17 West 31st St. 233 Broadway West 43d St. 154 Nassau St.

Publishers Publishers

CLASSIFIED LIST OF MEMBERS

MEMBER ADDRESS BUSINESS

DIVISION XIV

Printing & Binding Industries

Gettinger, William Hammond Printing Co. Keefe, H. C. Keller, J. A. Keller Printing Co. Langstadter, A. 263 Ninth Ave. 205 West 19th St. 205 West 19th St. 295 Lafayette St. 295 Lafayette St. 513 Sixth Ave. Printing Printing Printing Printing Printing Printing

DIVISION XV

Beverages

1. Wines & Liquors, etc.

2. Mineral Waters

3. Mfgr. Malt, Grain, Barley

1. Wines & Liquors, etc.

Kohn, Edward A. Mallard Distilling Co. Taylor, Frank Humbert Williams & Humbert 232 West 27th St. 232 West 27th St. 1158 Broadway 1158 Broadway Wholesale Liquors Wholesale Liquors Wholesale Liquors Liquors

2. Mineral Waters

Centadrink Filters Co. Great Bear Spring Co. Poland Spring Water Co. Rose, F. L. White Rock Mineral Spring Co. 1440 Broadway 227 Fulton St. 1180 Broadway 227 Fulton St. 100 Broadway Drinking Water Spring Water Spring Water Mineral Waters Mineral Waters

. Mfgr. Malt, Grain, Barley

Altenbrand, Henry

160 Broadway

Barley, Malt, Grain

DIVISION XVI

Tobacco and Allied Lines

1. Cigars

44 West 18th St.

2. Pipes & Smoker's Articles
Cigars

2. Smoker's Articles & Pipes, etc.

Kaufmann Bros. & Bondy

United Cigars Store Co.

33 East 17th St.

Pipes, etc.

DIVISION XVII

Building and Engineering

1. Architects

3. Masonry Materials

2. Contracting, Engineering, Bldg., Gen. Contrs., etc.

4. Lumber

5. Locks

1. Architects

Brazer, Clarence W. Clinton & Russell Scheier, John H. 1133 Broadway 32 Nassau St. 25 West 42d St. Architect Architect Architect

2. Contracting Engineers, Building, etc.

MEMBER

Altman, Morris P. Clark, Geo. Hallett Clough-Borne Construction Co. Fuller, Geo. A., Co. Gallagher, P. Holbrook, Cabot & Rollins Imhof, A. G. Ker, Norman Co. Leopold, J. & Co. Santor Construction Co., Inc. U. S. Wood Preserving Co.

ADDRESS

20 West 34th St.	
301 West 109th St.	
101 Park Ave.	
Fuller Building	
1181 Broadway	
Broadway and 44th	St.
249 West 18th St.	
1123 Broadway	
233 Broadway	
Times Bullding	
165 Broadway	

BUSINESS

Builder
Contracting Engrs.
Bidg. Construction
Bidg. Construction
Builder
Builder
Builder
Gen. Contractors
Granite
Guilder
Wood Pavements

3. Masonry Materials

Booth Br	os. Hurricane	
He Co.	~ . ~	
	Cement Co.	
Vandever,	J. D.	

206 Broadway 1270 Broadway 1270 Broadway	
--	--

Isle Gran-

Granite Contractors Cement Cement

4. Lumber

Eshba	ugh.	W.	H.

35	West	420	St.	

Lumber

5. Locks

Towne	Henry	R.		
Yale &	Town	Mfg.	Co.,	The

Locks Locks

DIVISION XVIII

Office and Store Fittings

Globe-Wernick Grand Rapids	
National Cash	
Snyder, C. A. Weldon, C. L.	

451 1	Broadway
1465	Broadway
1170	Broadway
1170	Broadway
1465	Broadway

Office Furniture Show Cases Cash Registers Cash Registers Show Cases

DIVISION XIX

Iron, Steel and Tools

1. Iron & Steel

2. Machinery, Machinist's Tools & Supplies

1. Iron & Steel

Adams, H. H. & Co.

149 Broadway

Iron and Steel

2. Machinery, Machinist's Tools, Supplies, Etc.

Bolton, R. P. Electric Meter Corp. Singer Mfg. Co.

55 Liberty St. 55 Liberty St. 149 Broadway Electric Meters Electric Meters Sewing Machines

DIVISION XX

Real Estate Dealers, Brokers, Investors, Etc.

Adams Land & Building Co. Allen, A. W. Ashforth, Albert B. Ball, Alwyn, Jr.

61 Broadway 195 Broadway 10 East 33d St. 11 Broadway Real Estate Real Estate Real Estate Real Estate

CLASSIFIED LIST OF MEMBERS

Beinecke, Edwin J. Bijou Building Bloodgood, B. J. Bloom, Sol. 195 Broadway Corp. Broadway Realty Co. City Investing Bldg. Collins, C. B. Copeland, Henry C. Davies, J. Clarence Dowling, Robert E. Equitable Office Bldg. Corp. Fifth Avenue Bldg. Co. Fifth Avenue Bldg. Co. Fifth Avenue Bldg. Co. Fifth Avenue Bldg. Co. Goodale, Perry & Dwight Goodwin & Goodwin Greeley Square Realty Co. Harrington, J. E. Heil & Stern Hess, M. & L., Inc. Hoe, Robert, Estate Hutton, Wm. E., & Co. Kennelly, Bryan L. Longacre Land Co. McCorry, Alfred E. F. McCreery, James, Realty Corp. Marbridge Building Mark Mitchell Realty Corp. Martin, Samuel H. Miller, Chas. E. Mortimer, Geo. T. Nelson, Lee & Green Noyes, Chas. F., Co. O'Reilly, Thos. J. Ottinger, N. L. Peabody, Chas, J. Potter Properties, Inc. Rennand, J. C. Robinson, Douglas & Chas. S.	ADDRESS	BUSINESS
Beinecke, Edwin J.	115 Broadway	Real Estate
Bijou Building	1237 Broadway	Real Estate
Bloodgood, B. J.	Marbridge Building	Real Estate
Bloom, Sol.	1476 Broadway	Real Estate
195 Broadway Corp.	195 Broadway	Real Estate
Broadway Realty Co.	11 Broadway	Real Estate
City Investing Bldg.	165 Broadway	Real Estate
Collins, C. B.	9 West 17th St.	Real Estate
Copeland, Henry C.	242 West 101st St.	Real Estate
Davies, J. Clarence	Third Ave, and 149th St.	Real Estate
Fauitable Office Plde Com	100 Broadway	Real Estate
Fifth Avenue Pldg Co	200 Fifth Arro	Real Estate Real Estate
Fifth Ave & 26th St Co	200 Fifth Ave.	Real Estate
Goodale, Perry & Dwight	5 East 23d St	Real Estate
Goodwin & Goodwin	148 West 57th St.	Real Estate
Greeley Square Realty Co.	111 Broadway	Real Estate
Harrington, J. E.	1482 Broadway	Real Estate
Heil & Stern	1165 Broadway	Real Estate
Hess, M. & L., Inc.	907 Broadway	Real Estate
Hoe, Robert, Estate	15 William St.	Real Estate
Hutton, Wm. E., & Co.	60 Broadway	Brokers
Longson Land Co	Proodway and tod St	Real Estate
McCorry Alfred F F	1960 Proodway	Real Estate Real Estate
McCreery James Realty Corn	119 West 498 St	Real Estate
Marbridge Building	27 West 34th St.	Real Estate
Mark Mitchell Realty Corp.	1579 Broadway	Real Estate
Martin Building	1270 Broadway	Real Estate
Martin, Samuel H.	1974 Broadway	Real Estate
Miller, Chas. E.	1947 Broadway	Real Estate
Mortimer, Geo. T.	120 Broadway	Real Estate
Nelson, Lee & Green	47 West 34th St.	Real Estate
O'Poilly Thon I	92 William St.	Real Estate
Ottinger N. I.	149 West 57th St.	Real Estate Real Estate
Peabody Chas I	11 Progdway	Real Estate
Potter Properties, Inc.	71 Broadway	Real Estate
Rennard, J. C. Robinson, Douglas & Chas. S.	195 Broadway	Real Estate
Robinson, Douglas & Chas. S.	195 Broadway	Real Estate
Brown Co.	14 Wall St. 710 Madison Ave.	Real Estate
Ruland & Whiting Co.	710 Madison Ave.	Real Estate
Salmon, Walter J.	17 West 42d St.	Real Estate
Schmidt, Herman A.	291 Lenox Ave.	Real Estate
Shartuck, A. R.	11 Broadway	Real Estate
Stelle F V	1409 Proodway	Real Estate Real Estate
St. James Ruilding Co.	1199 Proadway	Real Estate
Times Square Improvement Co	61 Park Row	Real Estate
U. S. Realty & Improvement Co.	115 Broadway	Real Estate
Brown Co. Ruland & Whiting Co. Salmon, Walter J. Schmidt, Herman A. Shattuck, A. R. Spencer, C. S. Stallo, E. K. St. James Building Co. Times Square Improvement Co. U. S. Realty & Improvement Co. White, Wm. A., & Sons	46 Cedar St.	Real Estate
Whitis, C. W.	111 Broadway	Real Estate
Wilson, R. T.	120 Broadway	Real Estate
Windolph, John P.	27 West 33d St.	Real Estate
Woll, I. G. Wolgott Poolty Co.	1270 Broadway	Real Estate
Wood F P W H Dolgon Co	Doodway and 90th St	Investments
White, Wm. A., & Sons Whitis, C. W. Wilson, R. T. Windolph, John P. Wolf, I. G. Wolcott Realty Co. Wood, F. RW. H. Dolson Co. Zagat, Paul Henry	247 Fifth Ave	Investments Real Estate
and a state of	OAT A ILLIA 227C.	item instate

DIVISION XXI

Hotels, Restaurants, Etc.

Aberdeen Hotel	17 West 32d St.	Hote
Amron, J.	Marlborough Hotel	Hote
Astor Hotel	44th St. and Broadway	Hote
Behan, P. J.	Knickerbocker_Hotel	Hote
Belleelaire Hotel	77th St. and Broadway	Hotel
Bird, W. P.	Knickerbocker Hotel	Hotel
Blackman, R. D.	77th St. and Broadway	Hotel
Boggs, John G.	Hotel Laurelton	Hotel
Boldt, Geo. C., Estate	Waldorf-Astoria	Hotel

ADDRESS MEMBER BUSINESS Hotel Claridge
Hotel McAlpin
Broadway and 29th St.
Broadway and 29th St. Boomer, L. M. Hotel Boomer, L. M. Breslin Hotel Broomer, L. M.
Brown, R. L.
Browne's Chop House
Bustanoby's Restaurant
Capitol Lunch, Inc,
Chandler, Walter, Jr.
Care des Beau Arts
Chids Company
Churchill, James
Claridge Hotel
Dalton, J. Henry
Delmartin Cafe
Duncan, Henry S.
Gerard Hotel
Garrefy, John F.
Gerther, Herman
Gilson, Walter S.
Gilson, Walter S.
Glard Broadway
Broadway
1138 Broadway
1138 Broadway
1138 Broadway
11450 Broadway
1122 West 44th St.
Broadway
11450 Broadway
11550 Br Hotel Hotel Hotel Restaurant Restaurant Restaurant Hotel Restaurant Restaurant Restaurant Hotel Cafe Gerard Hotel
Garrety, John F.
Gerther, Herman
Gilson, Walter S.
Green, Thos. D.
Greeley Square Hotel
Hotel Woodward
Greeley Square Hotel
Holland House
Hulbert Grand Hotel Co.
Imperial Hotel
Iroquois Hotel
Janssen, August

1450 Broadway
122 West 44th St.
Broadway and 31st St.
Broadway and 31st St.
Broadway and 31st St.
Broadway and 32d St. Hotel Hotel Hotel Restaurant Hotel Hotel Hotel Hotel Hotel 30th St. and Fifth Ave.
Broadway and 31st St.
Broadway and 32d St.
49 West 44th St.
Broadway and 30th St.
2852 Broadway
42d St. and Broadway
1420 Broadway
1420 Broadway Hotel Hotel Hotel Janssen, August Kennelly, Joseph P. Knickerbocker Hotel Lorber, Adolph Latham Hotel Restaurant Restaurant Hotel 1420 Broadway
4 East 28th St.
147 West 55th St.
Hotel Knickerbocker
C. P. W. and 72nd St.
Broadway and 66th St.
17 West 32d St.
Broadway and 36th St.
Broadway and 32d St.
44th St. & Broadway
Hotel Knickerbocker
14 East 28th St.
14 East 28th St.
Broadway and 47th St.
123 West 44th St.
1599 Broadway
Hotel Knickerbocker Restaurant Hotel Latrian Hotel
Lauretton Hotel
Magowan, E. F.
Majestic Hotel
Marie Antoinette Hotel Co.
Markel, Louis Hotel Hotel Hotel Hotel Marlborough Hotel Martinique Hotel Hotel Hotel Martinique Hotel
Muschenhelm, Fred A.
Nelson, W. A.
Newton, Geo. H.
Prince George Hotel
Pekin Restaurant Co.
Rankin, John
Razzetti & Cella
Regan, James B.
Regan, James B.,
Regan, James B., Jr.
Ralsamwaher Lohn Hotel Hotel Hotel Hotel Hotel Restaurant Hotel Restaurant Hotel Knickerbocker Hotel Knickerbocker 58th St. and 8th Ave. Hotel Regan, James B., Jr.
Refsenweber, John
Richards, O. W.
Ritchey, D. P.
Rosenfeld, I. H.
Ruhl, C. H.
Safford, Arthur E.
Sanford Hotel Co.
Sayers, J. Fred
Schwab, Leon
Schuhert, J. P.
Schwab Bros. & Baer
Sherman, G. L.
Soest, C. C.
Shumann, J. L.
Smith, S. Willard
Somerset Investing Co.
Taylor, C. L. Hotel Restaurant Martinique Hotel Gregorian Hotel Hotel Hotel Cafe Boulevard
Broadway and 36th St.
49 West 44th St.
Broadway and 41st St.
Broadway and 34th St. Restaurant Hotel Hotel Hotel Hotel 1179 Broadway Restaurant 1424 Broadway Restaurant 1179 Broadway Restaurant Hotel Knickerbocker
Seventh Ave. and 55th St.
Hotel Knickerbocker
200 Fifth Ave.
150 West 47th St.
Hotel Martinique
C. P. W. and 72d St.
142 West 49th St.
Fifth Ave. and 34th St.
142 West 49th St.
Hotel Knickerbocker
127 West 43d St Hotel Hotel Hotel Restaurant Restaurant Taylor, C. L.
Townsend, Copeland
Van Cortlandt Hotel
Waldorf Astoria Hotel Restaurant Restaurant Restaurant Restaurant Woodman, W. E. Wilson, D. A. Woodstock Hotel Co. Wellington Hotel Restaurant Hotel 127 West 43d St. Restaurant Restaurant Seventh Ave. and 55th St. Zazali, Chas, P. Hotel Albemarle Restaurant

DIVISION XXII

Theatre Tickets

MEMBER ADDRESS BUSINESS

Leblang, Joseph McBride, Wm. Marks, J. L. Tyson & Co. United Theatre	М.	1482 Broadway 1497 Broadway 1592 Broadway 1482 Broadway	Theatre Theatre Theatre	Tickets Tickets Tickets
United Theatre	Ticket Co.	1465 Broadway	Theatre	Tickets

DIVISION XXIII

Theatres & Managers

Ames, Winthrop	238 West 44th St.	Theatrical
Beck, Martin	1564 Broadway	Theatrical Mgr.
Bentham , M. S.	1564 Broadway	Theatrical Mgr.
Brady, Wm. A.	138 West 48th St.	Theatrical
Cohan, Geo. M.	226 West 42d St.	Theatrical
Cort, John	1476 Broadway	Theatrical Mgr.
Dillingham, C. B.	1555 Broadway	Theatrical
Erlanger, A.	214 West 42d St.	Theatrical
Frohman, Daniel	149 West 45th St.	Theatrical
Hackett, Jas. K.	58 West 71st St.	Theatrical Mgr. and Actor
Harris, Sam H.	226 West 42d St.	Theatrical
Hayman, A.	1430 Broadway	Theatrical
Intern'l Amusement & Realty Co.	1193 Broadway	Theatrical
Jordan, Walter C.	Times Building	Vaudeville
Keith, A. Paul	1193 Broadway	Theatrical
Klaw, Marc	214 West 42d St.	Theatrical
Knickerbocker Theatre	1402 Broadway	Theatre
Little Theatre	238 West 44th St.	Theatre
Metropolitan Opera Co.	1425 Broadway	Theatre
New Lyceum Theatre	149 West 45th St.	Theatre
Orpheum Theatre	1564 Broadway	Theatre
Proctor, F. F.	1564 Broadway	Theatre
Rapf & Golder	1564 Broadway	Vaudeville Pro.
Rialto Theatre Corp .	Broadway and 42d St.	Theatre
Selwyn & Co.	1451 Broadway	Theatre Mgrs.
Selznick, Lewis J.	729 Seventh Ave.	Films
Sommers, H. G.	1402 Broadway	Theatre
Waterman, Berlin & Snyder Co.	Strand Theatre Building	Theatre
Ziegfeld, Florenz	Century Theatre	Theatre

DIVISION XXIV

Banks & Trust Companies

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Andrews, A. C. 57 Broadway Atlantic National Bank 257 Broadway
Broadway Central Bank 97th St. and Broadway
Broadway Trust Co. Woolworth Building
Chase National Bank 57 Broadway
Chatham & Phenix National Bank 149 Broadway
Chemical National Bank 270 Broadway
Citizens National Bank 320 Broadway
Cheney, O. H. 78 Madison Ave,
Columbia Trust Co. 358 Fifth Ave.
Commercial Trust Co. 1451 Broadway Dunn, Harris A. 358 Fifth Ave.
East River National Bank 680 Broadway Empire Trust Co. 120 Broadway
Fifth Avenue Bank 530 Fifth Ave.
Garfield National Bank 200 Fifth Ave.
Guaranty Trust Co. 140 Broadway
Harriman & Co. 111 Broadway
Hetzler, Theo. 530 Fifth Ave.

MEMBER

Hudson Safe Deposit Co. 1411 Broadway Hudson Trust Co. 1411 Broadway Importers & Traders Nat'l Bank 247 Broadway irving National Bank Kaufman, L. G.
Knauth, Nachod & Kuhne
Lawyers Title & Trust Co.
Lincoin Trust Co.
Mutual Bank Nemeth, John, State Bank New Netherland Bank New Notherland Ban Public Bank Pacific Bank Purdy, A. Richard Richards, C. B. Co. Rothschild, E. S. Snow, A. W. Stilger, A. E. Schenck, E. S. Watson, J. C. Williams, Frank Williams, John

ADDRESS

233 Broadway 149 Broadway 120 Broadway 160 Broadway 204 Fifth Ave. 49 West 33d St. 395 Broadway 41 West 34th St. Broadway and 26th St. 78 Madison Ave. 1411 Broadway 29 Broadway Broadway & 26th St. 200 Fifth Ave. 266 West 34th St. 320 Broadway 1451 Broadway 97th St. & Broadway Woolworth Bldg.

BUSINESS

Safe Deposit Bank Bank Bank Banker Bankers Trust Co. Trust Co. Bank Bank Bank Bank Bank Banker Bankers Banker Banker Banker Banker Trust Co. Banker Banker

DIVISION XXV

Insurance

American Surety Co. of N. Y. Cerf, Louis A. Edwards, T. P. Metropolitan Life Ins. Co. Mutual Benefit Life Ins. Co. Stabler, Waiter Wolfe, D. E.

100 Broadway 137 Broadway 217 Broadway Madison Ave. 137 Broadway Madison Ave. 1790 Broadway

Surety Bonds Insurance Insurance Insurance Insurance Insurance Insurance

DIVISION XXVI

Silk Goods & Allied Lines

Relding Bros. & Co. Cox, Fred 1, Riker, J. J., & Co.

902 Broadway 902 Broadway 16 W. 32nd St.

Mfg. Silk Mfg. Silk Silk Goods

DIVISION XXVII

Musical Instruments

Blout, Emanuel

2799 Broadway

Talking Machines

DIVISION XXVIII

Transportation

- 1. Railways
- Cab & Taxi Companies

- 3. Steamship Companies
 - 4. Trucking & Cartage
- 5. Coaches
- 1. Railways

719 Broadway 85 Clinton St., Bklyn. 165 Broadway 719 Broadway

St. Railway St. Railway St. Railway St. Railway

Broadway & 7th Ave. Ry. Co. New York Consolidated Ry. Co. New York Railways Co. Zucker, Samuel

CLASSIFIED LIST OF MEMBERS

2. Cab & Taxi Companies

MEMBER ADDRESS BUSINESS

209 W. 96th St. 209 W. 96th St. Baskins, J. Taxies Broadway & Taxi Operating Co. Taxies

Steamship Companies

41-45 Broadway 11-45 Broadway Atlas Line Steamship Co. Steamship Co. Meyer, J. P. Steamship Co.

4. Trucking & Cartage

Empire Carting Co. 13 Park Row Trucking

Coaches

10 E. 102nd. St. Fifth Avenue Coach Co. Coaches Meade, R. W. 10 E. 102nd. St. Coaches

DIVISION XXIX

Sporting Goods

Brunswick-Balke Collender Co. Schoverling, Daly & Gales 29 W. 32nd St. Billiard Tables 302 Broadway Sporting Goods

DIVISION XXX

Newspapers

Call, Edward Payson 32 Broadway Columbus Circle Hearst, William Randolph Journal of Commerce

Newspaper Newspaper 32 Broadway Newspaper

DIVISION XXXI

Undertaker

Campbell, Frank E. 211 West 23rd St. Undertaker

Telephone

Local Com. Mgr. Telephone Telephone Telephone Dis. Com. Mgr. Telephone Telephone

DIVISION XXXII

Telephone, Telegraph, Cables, etc.

15 Dey St. Caster, Howard W. Caster, Howard W. Dalton, Wm. A. Hopkins, P. S. King, Mark J. N. Y. Telephone Co. Pelz, Geo. V. W. Pentz, Henry H. Delkek, J. P. 13 Dey St. 2087 Broadway 1454 Broadway 115 W. 38th St. 15 Dey St. 169 W. 125th St. 430 Broadway Pollock, J. R. Reese, Wm. F. Volkmar, Geo, G. Ward, Thomas P. 15 Dey St. 23 E. 26th St. 15 Dey St.

Telephone Telephone 109 W. 25th St. Local Com. Mgr. Telegraph Western Union Telegraph Co. 195 Broadway

DIVISION XXXIII

Lawyers

Candler, Cobb. 60 Broadway Guggenheimer, Chas. S. 120 Broadway

Lawyer Lawyer

MEMBER

House, Grossman & Vorhaus Hulbert, Hon. Murray Limburg, H. R. Lindley, Chas. N. Malevinsky, M. S. Morris & McVeigh Pratt, Chas. A. E. Pyle, James McAlpin Rockwood, Hon. Nash Rogers, Gustavus A. ADDRESS

Times Bldg. 600 W. 140th St. 160 Broadway 115 Broadway 1482 Broadway 32 Liberty St. 68 William St. 68 William St. 60 Broadway 160 Broadway BUSINESS

Lawyer

DIVISION XXXIV

Mercantile Agency

Dun, R. G., Estate Meyer, Alexander H. 290 Broadway 1239 Broadway Agency Agency

DIVISION XXXV

Exporters

Gaston, Williams & Wigmore Kluyskens, G. J. Lee-Martin, R. H. 120 Broadway 11° W. 42nd St. 120 Broadway Exporters Exporters

DIVISION XXXVI

Electrical Supplies

Grant, Geo, F., Co.

277 Broadway

Elec. Supplies

DIVISION XXXVII

Bill Posting

Gude, O. J., Co. 220 W. 42nd. St. Mahin, H. J. 220 W. 42nd. St. Van Beuren & N.Y. Bill Post'g. Co. 515 7th Ave.

Bill Posting Bill Posting Bill Posting

DIVISION XXXVIII

Garages

Hannah, Frank 149 W. 49th St.

Garages

DIVISION XXXIX

Photographers

Marceau, Theo. C. White Studio, Inc.

Iceland, Inc. Wells, Thomas 624 Fifth Ave. 1548 Broadway Photos Photos

DIVISION XL

Sports

1602 Broadway 2248 Broadway Ice Skating Golf School

CLASSIFIED LIST OF MEMBERS

DIVISION XLI

Ice & Coal

MEMBER ADDRESS BUSINESS

Knickerbocker Ice Co. 1480 Broadway Oler, Wesley M. 1480 Broadway

Broadway

DIVISION XLII

Advertising

N. Y. City Car Advertising Co. 225 Fifth Ave. Advertising Wineburgh, Jesse 225 Fifth Ave. Advertising

DIVISION XLIII

Public Utilities

Berry A. F.
Law, Clarence L.
N. Y. Edison Co.
United Elec. Light & Power Co.
William, Arthur

130 E. 15th St.
Irving Pl. & 15th St.
15th St.
Irving Pl. & 15th St.
Irving Pl. & 15th St.
Irving Pl. & 15th St.

Power Power Power Power Power

DIVISION XLIV

Importers

Oelrichs & Co.
Samstag & Hilder Bros.
Steinhardt, A., & Bro.

11 Broadway
1200 Broadway
860 Broadway

Wools Importers Importers

DIVISION XLV

Furriers

Paschkes Co. 1416 Broadway Paschkes, Louis 1416 Broadway Furs Furs

DIVISION XLVI

Storage & Carpet Cleaning

Stewart, Thos. J., Co. 1554 Broadway

DIVISION XLVII

Florists

Warendorf, A. 1193 Broadway

Florists



